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2019 CORPORATE TRAVEL INDEX

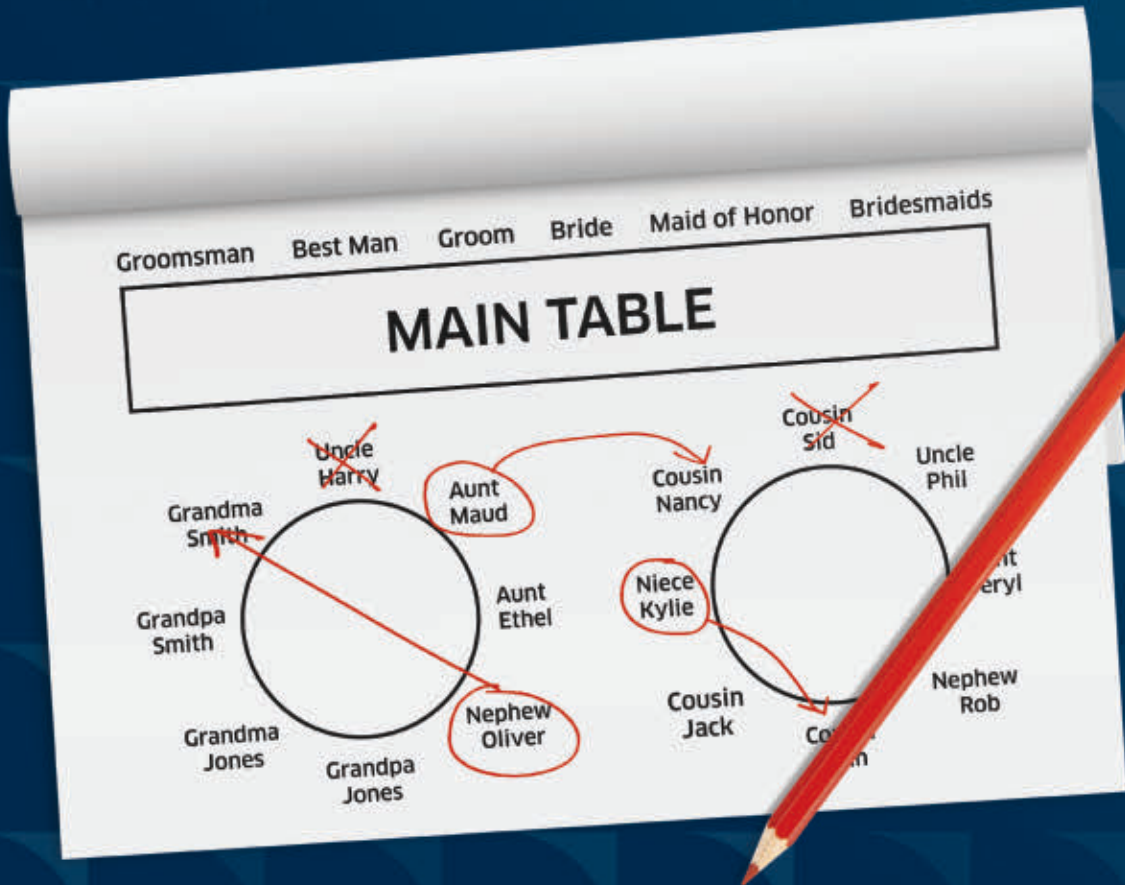
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Sincerely,

Jake Cefolia
Senior Vice President–Worldwide Sales
United Airlines



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Thank you,

Gabriella Fitzgerald
Executive Vice President & General Manager
US Large and Global Clients
American Express

BTN's Next-Gen CTI

BTN's 2019 Corporate Travel Index may look the same as years past, but behind the scenes we've got something very different in play. For 35 years, the Corporate Travel Index has relied on two data partnerships to power its numbers: a mega travel management company to provide corporate booked hotel and car rental rates and a research organization to provide meal and taxi data. In past years, BTN added value by providing hotel tax and fee information and by providing regional analysis. BTN's annual print issue has become an essential industry resource, but with the proliferation and availability of data, the team wanted to experiment with a more sophisticated approach.

WHAT'S CHANGED?

Scope: The most important difference in the numbers in our 2019 Corporate Travel Index is that BTN now has created a proprietary index. Rather than picking up rates from a single TMC partner, we've broadened our data scope. Working with Advito, DVI, HRS and Prime Numbers, BTN now brings a more inclusive rate perspective to the industry for both hotel and car rental. We've also added an important new category for the index: risk. Working with GeoSure, which drills down to neighborhood-level safety ratings, BTN now presents a city-level perspective to raise travel buyers' awareness of traveler safety as they consider strategic partners and budgets.

Detail: BTN also has expanded the detail available in the index, particularly for hotel rates. The index now shows five hotel service categories, compared with three in years past, and shows consistent categories globally, including luxury and economy for those cities for which the hotel data is available. This detail turns up some interesting insights. For example, several cities show high rates at economy hotels, suggesting that corporate travelers are unlikely to book this category except in situations when other inventory is limited and prices are spiking, such as New York and San Francisco.

Frequency: BTN will continue to publish its annual Corporate Travel Index resource issue annually with smart market analysis and year-over-year perspective. However, our Corporate Travel Index Calculator, which debuted on BTN's website last year, will be updated quarterly. This open online resource, which also enables data export for budgeting and reports, allows buyers not only to customize city sets, but also to track market seasonality and other variables affecting their travel program costs. You can find that resource at www.businesstravelnews.com/corporate-travel-index-calculator.

Enhanced Online Tools: Among the most important improvements to BTN's Corporate Travel Index this year is one borne of a buyer's request. The buyer wanted to understand the range of rates within a single car rental or hotel tier in a given market instead of just an average. While executing that in print proved impractical, BTN enabled the new "rate range" feature within the online tool, providing a high/low perspective on every indexed rate in every service tier. Users simply hover over the rate in the calculator, and a pop-up provides the additional detail with taxes and fees included.

BTN is excited to share this next-generation resource with you and to build a reservoir of rate data over time. We hope it delivers deeper market insights and helps every travel buyer build better corporate travel programs for their companies and their travelers.



Enjoy this issue,

Elizabeth A. West

Editor-in-Chief, The BTN Group

METHODOLOGY

Hotel Rates: Advito, DVI and Prime Numbers provided aggregated, anonymized, fourth-quarter 2018 U.S. rates booked by corporate clients across five hotel tiers. Advito, DVI and HRS provided parallel data for non-U.S. cities. BTN provided taxes and fees for U.S. cities and calculated the index rates and will update hotel data online quarterly.

Car Rental Rates: Advito, DVI and Prime Numbers provided aggregated, anonymized, fourth-quarter 2018 U.S. car rental rates booked by corporate clients across three car rental tiers, as well as local tax and fee data. BTN calculated the index rates and will update the data online quarterly.

Meal Prices: Under the direction of Lynn Minnaert, academic chair and clinical associate professor in the New York University School of Professional Studies' Jonathan M. Tisch Center of Hospitality, students called restaurants to gather meal prices sans taxes and gratuities. For breakfast in each U.S. city that has an annual GDP above \$95 billion, students surveyed three chains, six independent restaurants identified via TripAdvisor and three hotel restaurants; for each lunch and dinner, they called six chain and six independent restaurants. For each smaller U.S. city, students surveyed two independent restaurants and one hotel restaurant for breakfast and three chain and three independent restaurants for each lunch and dinner. For each non-U.S. city, breakfast is based on continental breakfast. For lunch and dinner in each non-U.S. city that has a population of 1.5 million or more, students surveyed 12 restaurants; in each smaller city, they called six. The students converted prices from local currency to U.S. dollars on Dec. 2, 2018. BTN will update meal data online annually. See pages 27 and 30 for meal definitions.

Taxi Rates: NYU Tisch students researched taxi rates for non-U.S. cities. BTN will update taxi data online annually.

Risk Scores: GeoSure synthesized near real-time safety ratings on March 25, 2019, using a proprietary combination of Big Data predictive analytics, artificial intelligence/natural language processing and crowdsourced input. GeoSafeScores powered by GeoSure incorporate structured and unstructured data from sources like the United Nations, Centers for Disease Control and Prevention, World Health Organization, Interpol, The World Bank, FBI and the U.S. State Department, as well as macro sources like inflation trends, education, income levels, political stability, trending health and disease data, neighborhood-level police presences, healthcare facility proliferation and infrastructure characteristics. BTN will update risk data online quarterly.

U.S. Hotel Rates Finally Show Weakness?



The Moscone Center, which reopened in January, will drive more people into San Francisco, which offers little new supply.

Corporate travel costs in the U.S. market are always a puzzle. Rate changes in New York City, for example, do not indicate direction in any other market. Nor do rates in Kansas City or Los Angeles. “It’s difficult to make trend assumptions just looking at individual markets,” VP of client relationship management for Advito Matthew Patterson said. “They are going to have their own nuances that drive rates within that market.” Getting the right perspective is a matter of piecing together the markets important to a particular travel program.

As buyers go through that exercise, however, Tripbam founder and CEO Steve Reynolds said, a promising picture may take shape, at least when it comes to hotel rates in the U.S. “Corporates may be paying a little bit less going into 2019,” he said. “Don’t swallow the 3 percent increase that every hotel tries to talk you into just because of

inflation. [It’s] invalid because the rates are down.”

That doesn’t mean negotiations are easy, and it doesn’t mean that corporate travelers are always going to get the rat their companies’ travel buyers negotiated either. Tight inventory in high-demand markets will continue to challenge travel managers in 2019, and there are a handful of markets experts recommend watching throughout the year.

INTRACTABLE NEGOTIATIONS

BTN’s Corporate Travel Index pegged New York, San Francisco and Boston as the most intractable in terms of hotel costs. New York took the top spot with an average corporate hotel booking of \$422.82 in the fourth quarter of 2018. While the city has added capacity in recent years, particularly in the midscale category, American Express Global Business Travel VP of hotel value and revenue management Wes Bergstrom told BTN demand is

keeping up with supply. GBT’s Hotel Monitor 2019, released in August, forecast that hotel rates in the city would increase by as much as 3 percent this year. Bergstrom moderated that view. “It’s maybe not as robust as we had predicted,” he said, though he maintained buyers should expect more rate growth in the market. That’s in line with Advito’s experience, which, according to Patterson, held increases for its clients’ 2019 negotiated hotel rates to about 1.5 percent in the New York market.

Occupancy in San Francisco will hold strong at more than 80 percent this year, according to Amex GBT. That will keep pricing power on the supply side. Silicon Valley business is flying high, and the reopening of the George R. Moscone Convention Center “will drive more people into the city, where there is not a ton of new supply,” Bergstrom said. BTN pegged the average fourth-quarter hotel rate in San Francisco proper at \$362.33. But lodging demand in the city creeps well beyond city limits, according to Patterson, and pushes rates in neighboring towns. Nearby Oakland was ninth in the BTN hotel ranking with a \$234.96 average cost. San Jose, about 50 miles south of San Francisco, ranked fourth for hotel costs with an average rate of \$283.28.

Boston was a challenging market for Advito during hotel negotiation season. Mass transit expansion and more than \$7 billion of general construction approved in 2018 will keep Boston a robust market. Amex GBT’s

HIGHEST PER DIEMS

- 1 New York
\$645.37
- 2 San Francisco
\$534.11
- 3 Boston
\$489.23
- 4 San Jose, CA
\$446.59
- 5 Washington, D.C.
\$429.76



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2019 Cities Forecast cited Bean Town's major event venues—the John B. Hynes Veterans Memorial Center and the Boston Convention & Exhibition Center—supporting the strong position of Boston, where the fourth-quarter average hotel rate was \$318.53.

MARKETS TO WATCH

Amex GBT originally pegged Chicago hotel rates, which ranked eighth in BTN's index, to grow 6 percent over the course of 2019. Demand in the Chicago Loop is strong, but 2019 started off slowly in the city overall. Bergstrom said negotiated rates for the metro area grew between 1 and 2 percent for 2019.

Washington, D.C., could be a very dynamic market. Already flying high at No. 5 in BTN's hotel index with an average rate of \$272.68, buyers may need to brace themselves for even higher rates as Amazon sets up shop in nearby Arlington, Va. "Adding a very large company, such as Amazon, to the mix [will] both bring people in for short-term [business] stays and [will drive an influx] of long-term relocation stays," Bergstrom said. Tripbam's Reynolds added that hoteliers might hesitate to offer discounted rates in the market because the burgeoning demand from Amazon will offer an opportunity to get higher rates as the headquarters gets closer to completion.

Amazon also announced an operations center that will bring 5,000 jobs to Nashville, continuing a positive growth story for the city. Erik Shor, VP and officer of partner solutions for Travel and Transport, said some of the travel management company's customers have moved personnel from larger cities to the area. "It is interesting to see how Nashville has evolved over the last three to five years," he said. "For our customers, Nash-

ville has become definitely a key city." He said the boom has made it hard for Travel and Transport to keep hotel rates down in negotiations. GBT's Bergstrom concurred, underscoring that the simple economics of demand and supply is driving rates up in Nashville. He questioned, however, whether those rates will have staying power: "Is it long-term strength? We don't know." Nashville's average hotel rate in the fourth quarter was \$211.40.

Several TMCs and consultancies are keeping their eyes on Texas. Advito reported that Austin's rates could be headed north in the current demand environment. GBT predicted a 2 percent increase in the Texas capital over the course of 2019. Houston is still recovering from the hurricanes of 2017. Bergstrom said the city also has struggled with lower occupancy and sluggishness in the oil and gas industry. Nevertheless, Amex GBT expects Houston's average hotel rate to grow 1 percent this year, even though its rates were slightly depressed in the first quarter.

LOOKING AHEAD

It's important to remember that BTN Corporate Travel Index rates were calculated on fourth-quarter-2018 data, a shorter term than previous CTIs have used, and that hotel costs will be influenced by seasonality, weather and, in the instance of 2018, uncertainty in the market brought on by a federal government shutdown in the U.S. The impact can be seen in New York's sky-high rates, which Patterson partially attributed to the seasonal influx of leisure travel in the city, making it hard for business travelers to find accommodations. And it can be seen in D.C.'s rates, which dropped in late December with the shutdown.

"For our customers, Nashville has become definitely a key city."

Travel and Transport's Erik Shor

Shor underscored that hotel market volatility in December was a hiccup, not a trend. January inched back up and February looked strong. Reynolds' peers are mixed on his forecast that rates will lower and travel buyers will realize better negotiating power.

"We could see some uncertainty and some depressed demand in 2020, but so far, the economy appears to be humming along pretty well," Shor said. "Our activity in general is bearing that out." Bergstrom noted that global issues affect the U.S. market, as well. Subdued growth in China and uncertainty around U.S. trade negotiations with the country, for example, could dampen travel to the U.S. "If pieces like that pick up again, it could have an impact as far as overall travel goes," Bergstrom said. ■

RISK SCORES IN THE UNITED STATES

Charleston, S.C., is safest city in the U.S. for business travelers, according to BTN's Corporate Travel Index, with a GeoSure risk score of just 28, which considers health vectors like water quality and access to medical care, as well as risk to personal safety, probability of property theft and specific incidents of violence or harassment of women or LGBTQ people. GeoSure scores also consider political tensions. Even big cities like Boston and New York show low risk concerns. Forty-four of the 100 U.S. cities indexed by BTN have overall risk scores below 40, indicating low risk. Eighty-seven score lower than 50. For detailed risk scores and more granular per diem data for all cities in the Corporate Travel Index, visit BTN's online Corporate Travel Index Calculator at www.businesstravelnews.com/corporate-travel-index-calculator.

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Rates Are Still Rising in Asian Hot Spots



Beijing's Daxing Airport will open this year, moving many arrivals further from the city center but also offering a hub for high-speed train service.

Tokyo's per-diem business travel costs, at \$597 based on fourth-quarter-2018 corporate travel data, not only were the highest among all Asia/Pacific cities in BTN's Corporate Travel Index but also were second-highest worldwide, behind New York. While Tokyo's average daily hotel costs, at \$250, are on the high side, plenty of other global cities hit that mark in lodging. It's the \$203 airport-to-city center taxi cost that really pushes pricing here.

American Express Global Business Travel EMEA and Asia/Pacific director Philip Haxne said this fall's Rugby World Cup is bringing more hotel rooms, but demand and prices are rising equally. Whether demand for inventory will drop after the World Cup and how that will affect pricing are points to watch. However, travel buyers have to consider transportation costs in Japan's capital city. "Tokyo is always tough, not just because of hotel price but because you also are stuck with what is directly around your business location because traffic and ground transportation is difficult," said Haxne.

Congestion is an issue in many Asian cities, and buyers may determine that location, rather than price, should drive hotel partner choices. BCD Travel's Industry Forecast 2019 cited traffic concerns in markets from

Beijing to Jakarta to Bangalore, as well. Beijing Daxing International Airport will open this year, relocating major carriers farther from the city center. The good news is that high-speed rail will rescue traffic-weary business travelers.

CHINA IS STILL BOOMING

Despite slowing economic growth in China, GBT continues to watch the country. "Room nights are expanding at a scale that we've never seen before," said Haxne. "Something like 580,000 rooms will be built [in China] in the coming years." Will demand keep up with the supply? So far, hotel pricing in Chinese cities has not commanded the high rates associated with tight markets. Shanghai's average hotel price booked by corporates in the fourth quarter of 2018 was just under \$150, while daily food costs, at \$160, pushed per diems up.

Business travel costs in other Chinese cities, including Beijing, landed in approximately the bottom third of the index of non-U.S. cities. Add to that picture the tension in U.S.-China trade relations, and inbound business travel demand could dim. Haxne brushed those concerns aside, pointing to China's growing domestic business and leisure travel demand not only to major cities but also to secondary markets. "If the supply increased too much and demand doesn't come in, it could be interesting, but domestic travel is

increasing so much it could take care of the demand side," he said.

HOT MARKETS

BCD is watching a handful of Chinese cities for hotel rate hikes. In Hong Kong, rates could rise as much as 5 percent this year due to tight market conditions and some hotel closings. Shenzhen could be siphoning business travel out of Hong Kong, as businesses relocate to the mainland city, according to BCD. Chengdu is in a similar situation, as more businesses view it as an up-and-coming technology hub.

Expect hotel rate hikes as high as 10 percent in several Indian cities: Bangalore, Mumbai and New Delhi. However, hotel rates in these cities are among the lowest on BTN's index, and such increases still would place them firmly in the bottom third of global cities based on per-diem costs.

RISK

As more travel managers take on traveler safety and security issues, understanding risk patterns in their business travel markets has become a priority. The Indian cities listed among the fastest growing for business travel—Bangalore, Mumbai and New Delhi—also were among the riskiest in BTN's index, according to GeoSure. Mumbai was the third-riskiest city, behind Guatemala City and Cairo, thanks to intense political unrest and to personal harm to or discrimination against LGBTQ individuals or groups. On the other hand, Singapore was among the safest cities on the entire index. Melbourne, Sydney and Tokyo also ranked low for risk to travelers' health and safety.

For more details on Asia/Pacific risk ratings and more granular per-diem data, check out BTN's online Corporate Travel Index Calculator at www.businesstravelnews.com/corporate-travel-index-calculator. ■

HIGHEST PER DIEMS

- 1 Tokyo
\$597.28
- 2 Hong Kong
\$402.37
- 3 Osaka-Kobe
\$362.05
- 4 Taipei
\$356.20
- 5 Sydney
\$346.03

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Sluggish Hotel Rate Growth in Europe



London ranks as the most expensive city in EMEA for daily hotel, taxi and meal costs.

Bouyed by solid demand and strong macroeconomic conditions, airlines and hotel suppliers in Europe generally increased prices in 2018, but in the final quarter of the calendar year, some softness began that has continued into 2019. Driven in part by broader economic concerns—including the trade dispute between the U.S. and China, the yellow vests protests in France and of course the U.K.'s stumbling path to Brexit—the concerns to date have presented not as actual declines but as slower growth of airfares and hotel rates. “It’s not a slowdown, regression or a panic; it’s just that growth is slower than we’ve seen in the past,” said Elyes Mrad, American Express Global Business Travel managing director of international. “This has an impact on some of the pricing we are seeing today.”

London was the most expensive EMEA city for daily business costs in the fourth quarter of 2018, at more than \$540. The city had the highest average daily hotel expenses outside the U.S., spurred by higher luxury and economy tier pricing than its peers, as well as an average airport taxi fare of more than \$100.

Forecasting business travel demand and pricing for 2019 in London is challenging due to Brexit; as of this writing in mid-March, there was no clarity as to when, how

or if the U.K.'s departure from the European Union was to take place. Whatever the outcome, particularly if the U.K. leaves without agreeing to terms with the EU, there could be consequences for travel demand and pricing. “Seeing London as a place to do business and as a place for meetings would lose attractiveness,” Mrad said of the possibility of a no-deal Brexit. “It would have an impact, not necessarily in the first few months but in the next few years.”

London, Tel Aviv and Geneva posted the highest fourth-quarter 2018 average daily hotel rates among the non-U.S. cities on BTN's Corporate Travel Index, and Paris' combined breakfast, lunch and dinner prices were the highest among all 200 U.S. and non-U.S. cities on the CTI, at nearly \$164, just ahead of Geneva.

THE MIDDLE EAST & AFRICA

According to the CTI, fourth-quarter 2018 business travel per diems in Tel Aviv averaged nearly \$463, well ahead of the \$390 of Kuwait City, the second-most expensive city in the Middle East. BCD Travel's 2019 forecast suggests most hotel rates in the Middle East will be flat year over year amid continued expansion of supply. BCD noted, though, that an influx of tourism likely will spur increases of as much as 3 percent in Israel.

The Kenyan capital of Nairobi averaged nearly \$276 in fourth-

quarter-2018 business travel per diems, edging out Lagos, Nigeria's \$271. Nairobi's daily hotel and meal costs also topped the African cities, again just ahead of Lagos.

A lack of secure hotel accommodations throughout many areas of Africa may push corporates to use higher-tier hotels. BCD Travel predicts this will push 2019 rates generally higher in most African countries except Ethiopia, where a spate of hotel openings could push rates down as much as 3 percent.

RISK

Luxembourg City and Vienna are the least dangerous of all 200 cities on the CTI, according to GeoSure. Travelers' chances of physical injury are lower in Luxembourg City than anywhere else in EMEA, and the risk of property theft is lowest there and in Glasgow. GeoSure considers Vienna's water and air quality and access to reliable medical care the best of all 200 cities. Stavanger, Norway, is the least likely locale in EMEA for violence or undesirable behavior against women. Discrimination against or harm of LGBTQ travelers is lowest in Luxembourg City. On the flip side, the potential for LGBTQ discrimination is higher in Dubai and Abu Dhabi than anywhere else on the CTI, while Cairo is the least safe EMEA locale for women. Travelers are most likely to have property stolen in Moscow and Johannesburg. Physical threats are most common in Moscow, St. Petersburg and Cairo.

For more details on EMEA risk ratings and more granular per diem data, check out BTN's online Corporate Travel Index Calculator at www.businessstravelnews.com/corporate-travel-index-calculator. ■

HIGHEST PER DIEMS

- 1 London
\$540.33
- 2 Geneva
\$494.44
- 3 Paris
\$491.27
- 4 Tel Aviv
\$462.82
- 5 Zurich
\$455.66

Travel Demand to South America Slows

The Four Seasons that opened in Sao Paulo, in October is among the 2018 hotel deliveries that piled on the recent 2016 Summer Olympics supply.



Travel suppliers throughout Latin America had little success in raising travel prices significantly in 2018 amid consistent hotel supply expansion alongside political and economic friction in certain countries—and worse in others. That seems unlikely to change in 2019 as intercontinental travel demand to South America slows, political concerns remain and macroeconomic conditions appear less rosy than they did 12 months ago.

Based on fourth-quarter prices, the most expensive city on BTN's Corporate Travel Index for the Americas—for this report, comprised of Latin America, Puerto Rico and Canada—is San Juan, Puerto Rico, following recovery from 2017's Hurricane Maria. That ranking, though, is a quirk, driven entirely by a luxury hotel rate that far exceeds any city in Latin America and Canada. Puerto Rico's prices in other hotel tiers compared evenly to those in other cities in the Americas.

Chains and independent hotels alike proliferated in Latin America in 2018, adding to the supply that came online ahead of the 2016 Summer Olympics in Brazil, including 10,000 rooms in Rio de Janeiro, according to American Express Global Business Travel. Many of these branded and independent properties are working to attract business travelers, and price

HIGHEST PER DIEMS

- 1 San Juan
\$335.15
- 2 Toronto
\$311.80
- 3 Lima
\$303.54
- 4 Vancouver
\$297.84
- 5 Santiago
\$264.19

hikes in 2019 likely will be limited: BCD Travel predicted general rate increases of 1 percent to 3 percent. To compensate, according to BCD, "hotels are trying to grow revenue by increasingly applying no-show, cancellation and early check-out fees." BCD additionally warned of weaker-than-expected transcontinental air demand to South America, and the travel management company now projects prices on such fares to remain static or decrease in 2019.

Buenos Aires' 2018 hotel and food costs were similar to those of several of its South American neighbors, but so far in 2019, Argentina's currency has plummeted against the U.S. dollar. Amex GBT projects Buenos Aires hotel rates will increase more than 20 percent in 2019, as measured in Argentine pesos.

CANADA

The second-highest 2018 per diem in the Americas outside the U.S. was in Toronto, driven by the highest dining costs in the region, as well as the most expensive taxi ride from its main airport to its center city. Vancouver has a similar profile. Unlike several cities in South America, hotel construction in Toronto and Vancouver has not followed the healthy business travel, leisure travel and meetings demand. As such, rates rose in 2018 and are poised to do so in 2019. "Rates are up by as much as double figures in Toronto and by 6 percent in Montreal and Vancouver," according to BCD.

Per diems are notably lower in the other three Canadian cities on the CTI. Prices for hotels and food in Montreal, Ottawa and Calgary are lower than in Toronto and Vancouver nearly across the board, except Montreal's lower-tier hotel rates, which compare to Toronto and Vancouver's.

MEXICO

Mexico City is a per-diem bargain thanks to its rock-bottom food prices and taxi rates. Within the Americas outside the U.S., only Bogota has lower meal costs and only Bogota and Guayaquil have lower taxi costs. But changes are afoot.

Mexico has a new president, which initially caused some concern, according to BCD. However, his "conciliatory messages" that boosted the country's economic outlook offered "encouraging news for business travel prospects in 2019." Hotel demand and occupancy remain high, but BCD noted "a wave of hotel openings, especially midscale and extended-stay accommodation," though not all in the city.

RISK

The Americas hosts two of the five most dangerous CTI cities: Guatemala City and San Salvador, according to GeoSure, while Bogota, Mexico City and Rio De Janeiro have concerning risk scores. Guatemala has the highest likelihood in the region of inappropriate behavior toward or assault of women and of harm or discrimination against LGBTQ individuals or groups. Guatemala City, San Juan and San Salvador tied as the cities where travelers are most likely to encounter injury or violence. Bogota topped the list for likelihood of theft.

Toronto and Ottawa are the safest indexed cities in the region, according to GeoSure, and Santiago, Chile, is the safest Latin American city.

For more details on Americas risk ratings and more granular per diem data, check out BTN's online Corporate Travel Index Calculator at www.businesstravelnews.com/corporate-travel-index-calculator. ■

U.S.

Rank	City	Total	Risk Score
85	Akron, OH	\$260.24	43
55	Albany, NY	\$289.46	40
67	Albuquerque, NM	\$278.81	32
90	Allentown, PA	\$253.50	34
18	Anaheim, CA	\$354.17	30
30	Atlanta, GA	\$329.09	58
14	Austin, TX	\$366.13	38
97	Bakersfield, CA	\$242.24	38
21	Baltimore, MD	\$344.57	51
76	Baton Rouge, LA	\$268.64	49
100	Biloxi, MS	\$228.89	54
48	Birmingham, AL	\$294.59	56
3	Boston, MA	\$489.23	30
60	Buffalo, NY	\$285.27	43
37	Charleston, SC	\$320.84	28
54	Charleston, WV	\$289.64	40
23	Charlotte, NC	\$343.20	42
58	Chattanooga, TN	\$286.47	47
7	Chicago, IL	\$423.91	40
42	Cincinnati, OH	\$306.67	46
43	Cleveland, OH	\$305.41	49
68	Columbia, SC	\$278.67	46
44	Columbus, OH	\$304.21	58
95	Corpus Christi, TX	\$246.41	42
22	Dallas, TX	\$343.39	45
87	Dayton, OH	\$257.99	46
13	Denver, CO	\$368.88	38
74	Des Moines, IA	\$271.69	37
33	Detroit, MI	\$324.59	56
82	El Paso, TX	\$264.66	41
34	Fort Lauderdale, FL	\$324.52	38
88	Fort Wayne, IN	\$257.01	37
81	Fresno, CA	\$264.68	33
64	Grand Rapids, MI	\$282.73	35
63	Greensboro, NC	\$284.27	40
70	Greenville, SC	\$273.95	41
71	Harrisburg, PA	\$273.93	37
15	Hartford, CT	\$363.53	42
6	Honolulu, HI	\$428.29	32
26	Houston, TX	\$339.24	38
28	Indianapolis, IN	\$333.90	38
99	Jackson, MS	\$233.78	43
69	Jacksonville, FL	\$274.56	39
47	Kansas City, MO	\$300.33	51
78	Knoxville, TN	\$267.48	48
41	Las Vegas, NV	\$306.79	34
94	Lexington, KY	\$246.87	36
65	Little Rock, AR	\$281.10	56
8	Los Angeles, CA	\$407.43	39
52	Louisville, KY	\$291.29	35

NON U.S.

Rank	City	Total	Risk Score
30	Abu Dhabi, ARE	\$345.25	49
15	Amsterdam, NLD	\$382.37	24
52	Antwerp, BEL	\$290.14	33
21	Athens, GRC	\$363.33	41
43	Auckland, NZL	\$307.42	23
100	Bangalore, IND	\$171.02	74
79	Bangkok, THA	\$235.78	57
23	Barcelona, ESP	\$361.74	43
19	Basel, CHE	\$366.44	23
63	Beijing, CHN	\$263.82	42
50	Berlin, DEU	\$295.81	31
61	Birmingham, GBR	\$265.33	36
89	Bogota, COL	\$217.22	70
71	Bratislava, SVK	\$252.12	34
16	Brussels, BEL	\$375.77	35
91	Bucharest, ROU	\$207.18	42
69	Budapest, HUN	\$255.53	42
68	Buenos Aires, ARG	\$256.68	55
99	Cairo, EGY	\$179.20	78
84	Calgary, CAN	\$231.30	39
74	Cape Town, ZAF	\$250.19	56
39	Cologne, DEU	\$314.70	36
11	Copenhagen, DNK	\$397.14	23
58	Doha, QAT	\$271.39	48
56	Dubai, ARE	\$280.65	50
38	Dublin, IRL	\$315.14	34
53	Duesseldorf, DEU	\$287.75	33
41	Edinburgh, GBR	\$312.89	27
37	Frankfurt, DEU	\$322.85	34
3	Geneva, CHE	\$494.44	23
64	Glasgow, GBR	\$263.59	25
40	Grenoble, FRA	\$313.60	30
81	Guangzhou, CHN	\$233.96	49
94	Guatemala City, GTM	\$199.83	79
95	Guayaquil, ECU	\$199.45	52
54	Hamburg, DEU	\$283.86	33
88	Hanoi, VNM	\$218.52	48
18	Helsinki, FIN	\$367.13	24
9	Hong Kong, HKG	\$402.37	32
80	Istanbul, TUR	\$235.57	66
96	Jakarta, IDN	\$193.96	73
65	Johannesburg, ZAF	\$262.35	56
67	Kiev, UKR	\$260.00	61
90	Kuala Lumpur, MYS	\$207.51	51
12	Kuwait City, KWT	\$390.27	56
59	Lagos, NGA	\$271.00	70
47	Lima, PER	\$303.54	61
48	Lisbon, PRT	\$301.86	33
2	London, GBR	\$540.33	38
17	Luxembourg, LUX	\$372.90	20

Rank	City	Total	Risk Score
25	Lyon, FRA	\$360.68	34
33	Madrid, ESP	\$331.37	35
70	Manchester, GBR	\$252.74	40
97	Manila, PHL	\$190.27	70
46	Melbourne, AUS	\$304.29	27
85	Mexico City, MEX	\$229.93	69
7	Milan, ITA	\$454.43	35
76	Montreal, CAN	\$247.80	34
55	Moscow, RUS	\$280.90	73
92	Mumbai, IND	\$201.28	77
13	Munich, DEU	\$389.64	28
24	Muscat, OMN	\$360.68	50
57	Nairobi, KEN	\$275.66	70
93	New Delhi, IND	\$200.87	73
36	Nice, FRA	\$323.46	31
22	Osaka-Kobe, JPN	\$362.05	30
8	Oslo, NOR	\$416.00	24
78	Ottawa, CAN	\$236.00	32
86	Panama City, PAN	\$227.91	59
4	Paris, FRA	\$491.27	31
44	Prague, CZE	\$306.52	43
83	Quito, ECU	\$231.80	52
77	Rio De Janeiro, BRA	\$236.57	73
10	Riyadh, SAU	\$398.75	65
14	Rome, ITA	\$383.87	37
60	Rotterdam, NLD	\$267.16	25
82	San Jose, CRI	\$232.05	58
32	San Juan, PRI	\$335.15	70
66	San Salvador, SLV	\$260.49	75
62	Santiago, CHL	\$264.19	39
75	Sao Paulo, BRA	\$249.01	63
35	Seoul, KOR	\$324.92	39
34	Shanghai, CHN	\$330.80	44
73	Shenzhen, CHN	\$250.63	50
45	Singapore, SGP	\$306.13	22
72	St. Petersburg, RUS	\$251.86	73
31	Stavanger, NOR	\$338.34	21
20	Stockholm, SWE	\$365.30	28
51	Stuttgart, DEU	\$295.15	31
29	Sydney, AUS	\$346.03	28
27	Taipei, TWN	\$356.20	29
5	Tel Aviv, ISR	\$462.82	45
28	The Hague, NLD	\$348.90	25
98	Tianjin, CHN	\$179.26	49
1	Tokyo, JPN	\$597.28	28
42	Toronto, CAN	\$311.80	32
49	Vancouver, CAN	\$297.84	34
26	Vienna, AUT	\$359.06	20
87	Warsaw, POL	\$218.95	33
6	Zurich, CHE	\$455.66	22

BTN

BUSINESS TRAVEL NEWS

CORPORATE TRAVEL INDEX CALCULATOR

BTN's free online tool now customizes our Corporate Travel Index data for your travel program

CORPORATE TRAVEL INDEX CALCULATOR

- Summary
- Hotel Details
- Car Details
- Meal Details

U.S. Index | 2017

Watch the formula and table below update as you customize the cities and filters at right.

All Cities Selected

Hotel: \$172.25 + Car Rental: \$46.45 + Meal: \$98.13 = Total Cost: \$316.83 YOY Change: -0.96%

City	Avg Hotel Cost Across Selected Tiers	Avg Car Rental Cost Across Selected Classes	Total Cost for Selected Meals	Total Daily Cost	YOY Change
Akron, OH	\$141.75	\$44.17	\$86.53	\$272.46	1.45%
Albany, NY	\$162.91	\$46.28	\$85.73	\$304.92	-2.50%
Albuquerque, NM	\$122.03	\$48.10	\$86.53	\$256.67	2.44%
Allentown, PA	\$152.32	\$40.66	\$89.66	\$282.69	1.96%
Anaheim, CA	\$190.14	\$42.98	\$103.21	\$336.33	-0.36%
Atlanta, GA	\$173.76	\$48.06	\$106.37	\$328.19	0.11%
Austin, TX	\$198.43	\$32.75	\$102.12	\$333.31	0.92%
Bakersfield, CA	\$121.21	\$42.13	\$85.47	\$248.81	1.69%
Baltimore, MD	\$186.73	\$41.98	\$109.50	\$338.23	0.13%
Baton Rouge, LA	\$138.53	\$48.81	\$90.91	\$278.27	-0.10%
Birmingham, AL	\$115.25	\$40.01	\$87.73	\$242.99	1.82%

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- Debbie Hernandez, Corporate Travel Manager, National Academy of Sciences ”

“ Time well spent—can't wait for next year! Being presented the latest travel innovations while hearing feedback for each new product offering from industry professionals was invaluable. I appreciate the ability to speak face to face with suppliers of interest and obtained some great takeaways from the Master Classes and education sessions. Well done, BTN!

- Ruth O'Brien, Travel Manager - The Americas, Firmenich ”



2018 People's Choice Winner Tony D'Astolfo of Zeno by Serko



2018 Business Travel Innovator Award Winners Kurt Knackstedt and Tarik Sedlarevic of Troovo

Rank	City	Hotel	Car Rental	Meals	Total
1	New York, NY	\$422.82	\$77.70	\$144.85	\$645.37
2	San Francisco, CA	\$362.33	\$52.56	\$119.22	\$534.11
3	Boston, MA	\$318.53	\$61.54	\$109.16	\$489.23
4	San Jose, CA	\$283.28	\$44.86	\$118.45	\$446.59
5	Washington, DC	\$272.68	\$44.27	\$112.81	\$429.76
6	Honolulu, HI	\$260.56	\$41.43	\$126.29	\$428.29
7	Chicago, IL	\$253.24	\$54.34	\$116.33	\$423.91
8	Los Angeles, CA	\$254.19	\$59.72	\$93.53	\$407.43
9	Oakland, CA	\$234.96	\$50.46	\$111.67	\$397.09
10	Santa Barbara, CA	\$232.47	\$50.29	\$114.25	\$397.02
11	Seattle, WA	\$224.76	\$46.68	\$117.84	\$389.28
12	White Plains, NY	\$226.62	\$55.79	\$99.38	\$381.78
13	Denver, CO	\$208.34	\$47.63	\$112.91	\$368.88
14	Austin, TX	\$210.71	\$51.76	\$103.66	\$366.13
15	Hartford, CT	\$203.46	\$49.03	\$111.05	\$363.53
16	Newark, NJ	\$205.34	\$63.86	\$93.43	\$362.63
17	Miami, FL	\$193.98	\$45.76	\$114.80	\$354.54
18	Anaheim, CA	\$217.52	\$41.36	\$95.29	\$354.17
19	Portland, OR	\$194.91	\$47.42	\$109.82	\$352.15
20	Philadelphia, PA	\$209.30	\$51.72	\$88.06	\$349.08
21	Baltimore, MD	\$189.36	\$47.91	\$107.30	\$344.57
22	Dallas, TX	\$190.68	\$50.66	\$102.05	\$343.39
23	Charlotte, NC	\$192.56	\$47.00	\$103.64	\$343.20
24	San Diego, CA	\$191.38	\$48.64	\$102.52	\$342.54
25	Minneapolis, MN	\$181.26	\$51.23	\$107.39	\$339.88
26	Houston, TX	\$182.55	\$49.82	\$106.87	\$339.24
27	Rochester, MN	\$186.91	\$59.40	\$91.75	\$338.06
28	Indianapolis, IN	\$167.30	\$48.65	\$117.94	\$333.90
29	Nashville, TN	\$211.40	\$45.46	\$76.39	\$333.25
30	Atlanta, GA	\$178.10	\$47.76	\$103.22	\$329.09
31	New Orleans, LA	\$188.77	\$52.43	\$86.68	\$327.87
32	Sarasota, FL	\$197.96	\$44.42	\$85.47	\$327.85
33	Detroit, MI	\$183.05	\$44.90	\$96.65	\$324.59
34	Fort Lauderdale, FL	\$182.54	\$43.31	\$98.67	\$324.52
35	Madison, WI	\$149.77	\$52.02	\$120.92	\$322.70
36	Pittsburgh, PA	\$188.75	\$47.02	\$86.50	\$322.27
37	Charleston, SC	\$192.20	\$44.50	\$84.14	\$320.84
38	Phoenix, AZ	\$172.86	\$54.95	\$88.60	\$316.41
39	St. Louis, MO	\$173.40	\$46.21	\$90.89	\$310.51
40	Providence, RI	\$156.60	\$39.96	\$111.66	\$308.22
41	Las Vegas, NV	\$173.11	\$47.77	\$85.91	\$306.79
42	Cincinnati, OH	\$151.74	\$48.27	\$106.65	\$306.67
43	Cleveland, OH	\$169.03	\$47.64	\$88.73	\$305.41
44	Columbus, OH	\$148.98	\$49.67	\$105.56	\$304.21
45	Orlando, FL	\$171.00	\$39.29	\$93.41	\$303.70
46	Memphis, TN	\$149.97	\$48.05	\$102.45	\$300.47
47	Kansas City, MO	\$155.03	\$51.46	\$93.84	\$300.33
48	Birmingham, AL	\$148.42	\$53.18	\$92.99	\$294.59
49	Milwaukee, WI	\$145.20	\$46.00	\$101.87	\$293.07
50	Sacramento, CA	\$146.83	\$42.63	\$102.70	\$292.16

Rank	City	Hotel	Car Rental	Meals	Total
51	San Antonio, TX	\$158.70	\$55.25	\$77.51	\$291.46
52	Louisville, KY	\$163.13	\$43.68	\$84.47	\$291.29
53	Omaha, NE	\$142.98	\$55.54	\$92.39	\$290.91
54	Charleston, WV	\$132.69	\$46.83	\$110.12	\$289.64
55	Albany, NY	\$154.03	\$46.10	\$89.33	\$289.46
56	Raleigh, NC	\$155.84	\$47.30	\$83.67	\$286.81
57	Richmond, VA	\$157.61	\$49.78	\$79.41	\$286.80
58	Chattanooga, TN	\$143.53	\$46.14	\$96.80	\$286.47
59	Tallahassee, FL	\$153.20	\$47.06	\$85.57	\$285.83
60	Buffalo, NY	\$153.52	\$47.46	\$84.29	\$285.27
60	Salt Lake City, UT	\$153.54	\$48.18	\$83.55	\$285.27
62	Savannah, GA	\$155.71	\$42.39	\$86.79	\$284.90
63	Greensboro, NC	\$144.97	\$43.91	\$95.39	\$284.27
64	Grand Rapids, MI	\$172.64	\$42.64	\$67.45	\$282.73
65	Little Rock, AR	\$135.82	\$54.09	\$91.19	\$281.10
66	Wilmington, DE	\$155.03	\$35.40	\$89.64	\$280.07
67	Albuquerque, NM	\$146.69	\$47.70	\$84.41	\$278.81
68	Columbia, SC	\$138.96	\$48.85	\$90.87	\$278.67
69	Jacksonville, FL	\$140.76	\$42.84	\$90.97	\$274.56
70	Greenville, SC	\$147.37	\$42.47	\$84.12	\$273.95
71	Harrisburg, PA	\$134.11	\$47.43	\$92.40	\$273.93
72	Tampa, FL	\$155.42	\$42.89	\$73.50	\$271.81
73	Oklahoma City, OK	\$123.69	\$48.54	\$99.53	\$271.76
74	Des Moines, IA	\$141.93	\$46.86	\$82.90	\$271.69
75	Syracuse, NY	\$130.12	\$44.64	\$94.40	\$269.15
76	Baton Rouge, LA	\$127.77	\$48.49	\$92.38	\$268.64
77	Rochester, NY	\$135.85	\$45.91	\$86.16	\$267.92
78	Knoxville, TN	\$140.80	\$43.15	\$83.53	\$267.48
79	Spokane, WA	\$128.61	\$51.83	\$86.66	\$267.10
80	Toledo, OH	\$137.07	\$44.80	\$83.35	\$265.22
81	Fresno, CA	\$127.82	\$44.61	\$92.24	\$264.68
82	El Paso, TX	\$133.96	\$47.68	\$83.01	\$264.66
83	Roanoke, VA	\$118.99	\$52.52	\$90.67	\$262.18
84	Tucson, AZ	\$133.41	\$46.61	\$81.17	\$261.19
85	Akron, OH	\$120.09	\$43.46	\$96.69	\$260.24
86	Peoria, IL	\$133.07	\$46.06	\$81.06	\$260.19
87	Dayton, OH	\$124.36	\$46.03	\$87.60	\$257.99
88	Fort Wayne, IN	\$130.26	\$47.64	\$79.11	\$257.01
89	Springfield, MO	\$128.69	\$47.74	\$80.48	\$256.91
90	Allentown, PA	\$132.89	\$41.91	\$78.69	\$253.50
91	Mobile, AL	\$120.26	\$44.76	\$87.86	\$252.88
92	Tulsa, OK	\$108.07	\$45.55	\$97.55	\$251.17
93	Wichita, KS	\$126.30	\$45.02	\$76.49	\$247.80
94	Lexington, KY	\$124.54	\$44.46	\$77.87	\$246.87
95	Corpus Christi, TX	\$127.73	\$45.49	\$73.20	\$246.41
96	Norfolk, VA	\$117.65	\$46.35	\$80.66	\$244.65
97	Bakersfield, CA	\$122.23	\$39.64	\$80.38	\$242.24
98	Shreveport, LA	\$105.22	\$44.35	\$86.05	\$235.61
99	Jackson, MS	\$113.87	\$45.75	\$74.16	\$233.78
100	Biloxi, MS	\$109.88	\$40.07	\$78.94	\$228.89

United Airlines

Lots of companies say they care about their customers. We want United customers to *feel* it. Every customer. Every flight. Every day. At United, we have big ambitions about what we can become, and we know this goal can be achieved when “business as usual” is transformed into a new standard of caring for our customers.

The opportunity to serve business customers is more than a transaction. It's an interaction. So, in 2019, we're looking at every aspect of our business to ensure we keep our customers' best interests at the heart of everything we do. We're already delivering on this commitment:

Every passenger on 211 United jets is now able to watch more than 100 channels of live TV for free. Seat back monitors make viewing easy gate-to-gate. Customers may also enjoy free personal device entertainment on all mainline and large regional jet aircraft.

We released a re-imagined version of our United app, the number one most downloaded app in the airline industry. With a modern design and engaging content, the app pushes the most helpful, up-to-the-minute information to the home screen at every step of a customer's journey, making it easy to manage travel, from booking to landing.

We opened a renovated United Club in Fort Lauderdale, and this summer we plan to open new locations in New Orleans, New York's La Guardia Airport (coinciding with the relocation of our operations to the airport's Terminal B), and our first-ever United Club location in Raleigh-Durham.

We're the first carrier in the world to operate all three 787 Dreamliner models with the introduction of the 787-10. The aircraft is our first Dreamliner delivered with our signature Polaris business class seats, and new United® Premium Plus



seats. This game-changing aircraft can be found flying select trans-continental and international routes from our New York/Newark hub.

We're making customers more comfortable by adding more than 1,600 United Polaris® business class and United First seats to nearly 250 international and domestic aircraft. Additionally, United will revolutionize the regional flying experience by introducing the two-cabin, 50-seat Bombardier CRJ 550 aircraft to its fleet, offering customers on key regional routes more legroom, storage and amenities than any other 50-seat regional aircraft operating today.

Every one of our 90,000 employees have completed training in service principles that guide every interaction with our customers: safe, caring, dependable and efficient. These essential values are the foundation of the customer service culture we're building.

United's shared purpose is “Connecting People. Uniting the World.” We—as one United team—have embraced the opportunity to shape the culture of caring customer service that we want United to be known for. It won't happen overnight, but we're confident that we'll get there.

As an airline, we've embarked on a journey that will reveal the character of our people and our passion for customer service. On behalf of all 90,000 United team members, thank you for choosing to partner with us. We value your loyalty and remain committed to being the best airline for your business travel.



UNITED 

A STAR ALLIANCE MEMBER 

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Rank	City	Hotel	Taxi (Airport to City Center)	Meals	Total
1	Tokyo, JPN	\$250.07	\$202.63	\$144.58	\$597.28
2	London, GBR	\$283.64	\$109.62	\$147.07	\$540.33
3	Geneva, CHE	\$272.61	\$60.00	\$161.83	\$494.44
4	Paris, FRA	\$265.05	\$62.50	\$163.72	\$491.27
5	Tel Aviv, ISR	\$278.78	\$44.24	\$139.80	\$462.82
6	Zurich, CHE	\$232.93	\$64.98	\$157.75	\$455.66
7	Milan, ITA	\$221.19	\$114.77	\$118.47	\$454.43
8	Oslo, NOR	\$184.60	\$103.49	\$127.91	\$416.00
9	Hong Kong, HKG	\$219.08	\$35.81	\$147.48	\$402.37
10	Riyadh, SAU	\$231.33	\$18.67	\$148.75	\$398.75
11	Copenhagen, DNK	\$228.42	\$37.94	\$130.78	\$397.14
12	Kuwait City, KWT	\$232.40	\$54.87	\$103.00	\$390.27
13	Munich, DEU	\$207.76	\$79.55	\$102.33	\$389.64
14	Rome, ITA	\$194.17	\$55.23	\$134.47	\$383.87
15	Amsterdam, NLD	\$203.95	\$51.14	\$127.28	\$382.37
16	Brussels, BEL	\$188.66	\$47.73	\$139.38	\$375.77
17	Luxembourg, LUX	\$225.27	\$34.09	\$113.54	\$372.90
18	Helsinki, FIN	\$199.39	\$51.67	\$116.07	\$367.13
19	Basel, CHE	\$192.94	\$45.00	\$128.50	\$366.44
20	Stockholm, SWE	\$173.29	\$68.13	\$123.88	\$365.30
21	Athens, GRC	\$216.79	\$39.77	\$106.77	\$363.33
22	Osaka-Kobe, JPN	\$214.34	\$39.64	\$108.07	\$362.05
23	Barcelona, ESP	\$190.48	\$45.45	\$125.81	\$361.74
24	Lyon, FRA	\$178.03	\$79.55	\$103.10	\$360.68
24	Muscat, OMN	\$175.27	\$38.46	\$146.95	\$360.68
26	Vienna, AUT	\$203.46	\$43.18	\$112.42	\$359.06
27	Taipei, TWN	\$211.95	\$32.41	\$111.84	\$356.20
28	The Hague, NLD	\$172.70	\$62.50	\$113.70	\$348.90
29	Sydney, AUS	\$209.82	\$32.85	\$103.36	\$346.03
30	Abu Dhabi, ARE	\$174.95	\$27.25	\$143.05	\$345.25
31	Stavanger, NOR	\$162.35	\$42.79	\$133.20	\$338.34
32	San Juan, PRI	\$229.34	\$19.00	\$86.81	\$335.15
33	Madrid, ESP	\$179.79	\$40.34	\$111.24	\$331.37
34	Shanghai, CHN	\$149.66	\$21.55	\$159.59	\$330.80
35	Seoul, KOR	\$133.78	\$40.16	\$150.98	\$324.92
36	Nice, FRA	\$189.77	\$36.36	\$97.33	\$323.46
37	Frankfurt, DEU	\$181.20	\$45.45	\$96.20	\$322.85
38	Dublin, IRL	\$198.51	\$22.73	\$93.90	\$315.14
39	Cologne, DEU	\$177.02	\$28.41	\$109.27	\$314.70
40	Grenoble, FRA	\$129.45	\$90.42	\$93.73	\$313.60
41	Edinburgh, GBR	\$197.76	\$32.05	\$83.08	\$312.89
42	Toronto, CAN	\$160.43	\$41.35	\$110.02	\$311.80
43	Auckland, NZL	\$186.23	\$41.38	\$79.81	\$307.42
44	Prague, CZE	\$156.47	\$31.30	\$118.75	\$306.52
45	Singapore, SGP	\$164.34	\$21.90	\$119.89	\$306.13
46	Melbourne, AUS	\$174.85	\$32.85	\$96.59	\$304.29
47	Lima, PER	\$199.14	\$25.15	\$79.25	\$303.54
48	Lisbon, PRT	\$165.55	\$17.05	\$119.26	\$301.86
49	Vancouver, CAN	\$174.28	\$26.32	\$97.24	\$297.84
50	Berlin, DEU	\$139.91	\$46.59	\$109.31	\$295.81

Rank	City	Hotel	Taxi (Airport to City Center)	Meals	Total
51	Stuttgart, DEU	\$157.17	\$39.77	\$98.21	\$295.15
52	Antwerp, BEL	\$143.36	\$25.00	\$121.78	\$290.14
53	Duesseldorf, DEU	\$165.69	\$28.41	\$93.65	\$287.75
54	Hamburg, DEU	\$153.32	\$34.09	\$96.45	\$283.86
55	Moscow, RUS	\$164.24	\$19.84	\$96.82	\$280.90
56	Dubai, ARE	\$157.13	\$8.72	\$114.80	\$280.65
57	Nairobi, KEN	\$185.44	\$11.70	\$78.52	\$275.66
58	Doha, QAT	\$130.13	\$6.87	\$134.39	\$271.39
59	Lagos, NGA	\$181.72	\$13.74	\$75.54	\$271.00
60	Rotterdam, NLD	\$141.11	\$22.73	\$103.32	\$267.16
61	Birmingham, GBR	\$140.46	\$32.05	\$92.82	\$265.33
62	Santiago, CHL	\$156.31	\$22.33	\$85.55	\$264.19
63	Beijing, CHN	\$136.30	\$13.65	\$113.87	\$263.82
64	Glasgow, GBR	\$147.13	\$30.38	\$86.08	\$263.59
65	Johannesburg, ZAF	\$159.92	\$52.05	\$50.38	\$262.35
66	San Salvador, SLV	\$161.82	\$35.00	\$63.67	\$260.49
67	Kiev, UKR	\$197.68	\$13.30	\$49.02	\$260.00
68	Buenos Aires, ARG	\$167.47	\$26.50	\$62.71	\$256.68
69	Budapest, HUN	\$138.98	\$24.49	\$92.06	\$255.53
70	Manchester, GBR	\$134.16	\$38.46	\$80.12	\$252.74
71	Bratislava, SVK	\$137.73	\$11.36	\$103.03	\$252.12
72	St. Petersburg, RUS	\$166.00	\$9.69	\$76.17	\$251.86
73	Shenzhen, CHN	\$123.93	\$12.93	\$113.77	\$250.63
74	Cape Town, ZAF	\$168.51	\$21.63	\$60.05	\$250.19
75	Sao Paulo, BRA	\$149.57	\$38.76	\$60.68	\$249.01
76	Montreal, CAN	\$139.21	\$30.08	\$78.51	\$247.80
77	Rio De Janeiro, BRA	\$140.77	\$15.50	\$80.30	\$236.57
78	Ottawa, CAN	\$134.44	\$21.80	\$79.76	\$236.00
79	Bangkok, THA	\$143.02	\$10.62	\$82.14	\$235.78
80	Istanbul, TUR	\$161.95	\$23.95	\$49.67	\$235.57
81	Guangzhou, CHN	\$121.47	\$17.24	\$95.25	\$233.96
82	San Jose, CRI	\$146.53	\$15.00	\$70.52	\$232.05
83	Quito, ECU	\$122.57	\$30.00	\$79.23	\$231.80
84	Calgary, CAN	\$125.21	\$30.08	\$76.01	\$231.30
85	Mexico City, MEX	\$158.58	\$11.76	\$59.59	\$229.93
86	Panama City, PAN	\$131.58	\$25.00	\$71.33	\$227.91
87	Warsaw, POL	\$113.92	\$8.71	\$96.32	\$218.95
88	Hanoi, VNM	\$145.73	\$13.72	\$59.07	\$218.52
89	Bogota, COL	\$169.90	\$6.18	\$41.14	\$217.22
90	Kuala Lumpur, MYS	\$103.91	\$22.73	\$80.87	\$207.51
91	Bucharest, ROU	\$126.08	\$8.52	\$72.58	\$207.18
92	Mumbai, IND	\$125.68	\$6.45	\$69.15	\$201.28
93	New Delhi, IND	\$115.98	\$6.59	\$78.30	\$200.87
94	Guatemala City, GTM	\$119.57	\$12.99	\$67.27	\$199.83
95	Guayaquil, ECU	\$107.64	\$7.00	\$84.81	\$199.45
96	Jakarta, IDN	\$126.40	\$10.45	\$57.11	\$193.96
97	Manila, PHL	\$133.65	\$3.81	\$52.81	\$190.27
98	Tianjin, CHN	\$88.47	\$6.47	\$84.32	\$179.26
99	Cairo, EGY	\$134.46	\$3.35	\$41.39	\$179.20
100	Bangalore, IND	\$109.89	\$5.73	\$55.40	\$171.02

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U.S. HOTEL DETAIL

Rank	City	Luxury ADR	Upper-Upscale ADR	Upscale ADR	Midscale ADR	Economy ADR	Average ADR	Average Taxes & Fees	Total
1	New York, NY	\$451.89	\$352.42	\$346.74	\$288.28	\$381.85	\$364.24	16.08%	\$422.82
2	San Francisco, CA	\$427.44	\$342.23	\$307.02	\$228.62	\$252.06	\$311.47	16.33%	\$362.33
3	Boston, MA	\$344.09	\$299.65	\$275.16	\$226.56	\$246.13	\$278.32	14.45%	\$318.53
4	San Jose, CA	\$301.34	\$293.96	\$260.94	\$207.63	\$153.79	\$243.53	16.32%	\$283.28
5	Washington, DC	\$357.86	\$264.12	\$229.99	\$206.77	\$132.01	\$238.15	14.5%	\$272.68
6	Honolulu, HI	\$330.63	\$217.74	\$189.24	\$176.93	—	\$228.63	13.96%	\$260.56
7	Los Angeles, CA	\$336.89	\$207.19	\$216.55	\$163.15	\$176.07	\$219.97	15.56%	\$254.19
8	Chicago, IL	\$280.83	\$235.30	\$208.05	\$181.17	\$182.50	\$217.57	16.4%	\$253.24
9	Oakland, CA	\$302.74	\$224.70	\$202.37	\$162.48	\$137.22	\$205.90	14.11%	\$234.96
10	Santa Barbara, CA	\$393.11	\$198.93	\$176.79	\$150.48	\$108.71	\$205.61	13.07%	\$232.47
11	White Plains, NY	\$302.88	\$194.39	\$179.92	\$115.35	—	\$198.13	14.38%	\$226.62
12	Seattle, WA	\$266.31	\$230.07	\$200.24	\$152.12	\$114.67	\$192.68	16.65%	\$224.76
13	Anaheim, CA	\$230.28	\$193.84	\$199.52	\$166.06	\$133.61	\$184.66	17.8%	\$217.52
14	Nashville, TN	\$247.67	\$220.55	\$185.21	\$147.72	\$103.49	\$180.93	16.84%	\$211.40
15	Austin, TX	\$286.48	\$215.87	\$172.86	\$132.94	\$107.96	\$183.22	15%	\$210.71
16	Philadelphia, PA	\$235.81	\$209.97	\$185.97	\$163.44	\$110.88	\$181.21	15.5%	\$209.30
17	Denver, CO	\$298.12	\$190.71	\$170.53	\$133.02	\$115.43	\$181.56	14.75%	\$208.34
18	Newark, NJ	\$300.74	\$196.28	\$160.51	\$135.79	\$99.47	\$178.56	15%	\$205.34
19	Hartford, CT	\$248.12	\$198.48	\$180.27	\$160.95	\$96.78	\$176.92	15%	\$203.46
20	Sarasota, FL	\$390.51	\$164.37	\$146.44	\$110.95	\$71.48	\$176.75	12%	\$197.96
21	Portland, OR	\$258.42	\$193.70	\$165.53	\$143.37	\$90.10	\$170.22	14.5%	\$194.91
22	Miami, FL	\$274.63	\$189.83	\$155.90	\$135.53	\$102.44	\$171.66	13%	\$193.98
23	Charlotte, NC	\$280.64	\$195.72	\$161.46	\$124.32	\$73.26	\$167.08	15.25%	\$192.56
24	Charleston, SC	\$297.62	\$169.26	\$162.05	\$117.68	\$100.06	\$169.33	13.5%	\$192.20
25	San Diego, CA	\$240.50	\$185.80	\$164.66	\$139.85	\$119.16	\$170.00	12.58%	\$191.38
26	Dallas, TX	\$269.80	\$183.23	\$147.61	\$127.95	\$98.56	\$165.43	15.26%	\$190.68
27	Baltimore, MD	\$256.14	\$177.75	\$154.91	\$119.58	\$111.35	\$163.95	15.5%	\$189.36
28	New Orleans, LA	\$216.30	\$190.82	\$170.49	\$143.95	\$96.58	\$163.63	15.36%	\$188.77
29	Pittsburgh, PA	\$315.33	\$172.00	\$140.48	\$116.15	\$83.89	\$165.57	14%	\$188.75
30	Rochester, MN	\$236.17	\$229.19	\$152.63	\$115.74	\$81.58	\$163.06	14.63%	\$186.91
31	Detroit, MI	\$247.82	\$193.22	\$166.66	\$120.32	\$74.81	\$160.56	14%	\$183.05
32	Houston, TX	\$269.67	\$183.07	\$143.30	\$111.11	\$73.00	\$156.03	17%	\$182.55
33	Fort Lauderdale, FL	\$251.07	\$169.53	\$160.22	\$125.54	\$115.88	\$164.45	11%	\$182.54
34	Minneapolis, MN	\$216.83	\$175.45	\$157.73	\$117.46	\$131.02	\$159.70	13.5%	\$181.26
35	Atlanta, GA	\$228.38	\$175.36	\$157.57	\$119.44	\$86.91	\$153.53	16%	\$178.10
36	St. Louis, MO	\$280.06	\$152.42	\$134.65	\$112.46	\$55.68	\$147.05	17.92%	\$173.40
37	Las Vegas, NV	\$225.62	\$163.94	\$151.27	\$142.55	\$89.41	\$154.56	12%	\$173.11
38	Phoenix, AZ	\$266.68	\$174.95	\$145.44	\$105.68	\$77.08	\$153.97	12.27%	\$172.86
39	Grand Rapids, MI	\$226.41	\$183.42	\$148.75	\$118.62	\$73.44	\$150.13	15%	\$172.64
40	Orlando, FL	\$248.35	\$168.52	\$145.96	\$116.18	\$81.01	\$152.00	12.5%	\$171.00
41	Cleveland, OH	\$217.87	\$153.54	\$144.72	\$123.19	\$86.14	\$145.09	16.5%	\$169.03
42	Indianapolis, IN	\$205.87	\$168.13	\$135.83	\$111.53	\$93.60	\$142.99	17%	\$167.30
43	Louisville, KY	\$181.55	\$159.39	\$141.85	\$125.74	\$94.21	\$140.55	16.07%	\$163.13
44	San Antonio, TX	\$196.45	\$158.37	\$126.22	\$101.85	\$96.76	\$135.93	16.75%	\$158.70
45	Richmond, VA	\$209.43	\$156.79	\$138.30	\$111.56	\$79.43	\$139.10	13.3%	\$157.61
46	Providence, RI	\$149.24	\$175.45	\$147.42	\$128.89	\$91.89	\$138.58	13%	\$156.60
47	Raleigh, NC	\$184.92	\$177.55	\$149.00	\$114.83	\$63.26	\$137.91	13%	\$155.84
48	Savannah, GA	\$204.88	\$157.99	\$134.75	\$109.05	\$82.32	\$137.80	13%	\$155.71
49	Tampa, FL	\$164.06	\$183.91	\$145.58	\$115.74	\$84.58	\$138.77	12%	\$155.42
50	Kansas City, MO	\$170.64	\$156.82	\$140.28	\$114.42	\$73.75	\$131.18	18.18%	\$155.03

Rank	City	Luxury ADR	Upper-Upscale ADR	Upscale ADR	Midscale ADR	Economy ADR	Average ADR	Average Taxes & Fees	Total
50	Wilmington, DE	\$185.74	\$168.40	\$163.27	\$106.10	\$81.16	\$140.93	10%	\$155.03
52	Albany, NY	\$163.17	\$162.52	\$140.27	\$119.35	\$90.24	\$135.11	14%	\$154.03
53	Salt Lake City, UT	\$188.13	\$162.47	\$135.17	\$113.95	\$82.10	\$136.36	12.6%	\$153.54
54	Buffalo, NY	\$197.26	\$147.72	\$129.99	\$112.41	\$87.44	\$134.96	13.75%	\$153.52
55	Tallahassee, FL	—	\$148.31	\$144.27	\$133.55	\$118.57	\$136.18	12.5%	\$153.20
56	Cincinnati, OH	\$155.73	\$158.13	\$150.60	\$119.57	\$63.08	\$129.42	17.25%	\$151.74
57	Memphis, TN	\$177.27	\$158.24	\$131.81	\$116.82	\$62.54	\$129.34	15.95%	\$149.97
58	Madison, WI	\$158.83	\$144.09	\$147.55	\$130.32	\$73.26	\$130.81	14.5%	\$149.77
59	Columbus, OH	\$157.11	\$157.58	\$137.00	\$112.01	\$72.96	\$127.33	17%	\$148.98
60	Birmingham, AL	\$160.00	\$149.60	\$133.18	\$102.94	\$85.87	\$126.32	17.5%	\$148.42
61	Greenville, SC	\$167.37	\$161.91	\$140.48	\$114.54	\$73.59	\$131.58	12%	\$147.37
62	Sacramento, CA	—	\$168.89	\$143.50	\$115.51	\$82.43	\$127.58	15.09%	\$146.83
63	Albuquerque, NM	\$249.38	\$120.89	\$108.79	\$102.25	\$67.74	\$129.81	13%	\$146.69
64	Milwaukee, WI	\$152.80	\$148.07	\$134.46	\$109.36	\$86.07	\$126.15	15.1%	\$145.20
65	Greensboro, NC	\$142.06	\$162.43	\$130.08	\$106.28	\$102.03	\$128.58	12.75%	\$144.97
66	Chattanooga, TN	\$121.48	\$142.71	\$130.81	\$106.60	\$110.45	\$122.41	17.25%	\$143.53
67	Omaha, NE	\$148.84	\$142.16	\$132.77	\$105.57	\$75.68	\$121.01	18.16%	\$142.98
68	Des Moines, IA	\$134.08	\$161.07	\$148.63	\$111.90	\$77.92	\$126.72	12%	\$141.93
69	Knoxville, TN	\$117.48	\$139.95	\$123.98	\$112.75	\$122.04	\$123.24	14.25%	\$140.80
70	Jacksonville, FL	\$163.67	\$141.50	\$134.82	\$107.21	\$75.61	\$124.56	13%	\$140.76
71	Columbia, SC	\$151.47	\$151.91	\$143.74	\$108.81	\$70.01	\$125.19	11%	\$138.96
72	Toledo, OH	—	\$144.84	\$127.45	\$108.39	\$87.93	\$117.15	17%	\$137.07
73	Rochester, NY	\$159.18	\$147.56	\$120.92	\$101.78	\$66.42	\$119.17	14%	\$135.85
74	Little Rock, AR	\$183.22	\$131.72	\$120.39	\$100.77	\$62.23	\$119.67	13.5%	\$135.82
75	Harrisburg, PA	—	\$167.76	\$140.23	\$114.11	\$70.03	\$123.03	9%	\$134.11
76	El Paso, TX	\$133.78	\$131.80	\$123.23	\$107.56	\$73.66	\$114.01	17.5%	\$133.96
77	Tucson, AZ	\$170.01	\$123.02	\$123.51	\$93.90	\$67.22	\$115.53	15.47%	\$133.41
78	Peoria, IL	\$134.97	\$149.42	\$124.11	\$113.29	\$72.28	\$118.81	12%	\$133.07
79	Allentown, PA	—	\$169.37	\$129.85	\$111.27	\$72.75	\$120.81	10%	\$132.89
80	Charleston, WV	\$127.87	\$149.38	\$138.30	\$117.38	\$56.81	\$117.95	12.5%	\$132.69
81	Fort Wayne, IN	—	\$144.34	\$120.23	\$112.90	\$79.60	\$114.27	14%	\$130.26
82	Syracuse, NY	\$130.26	\$139.76	\$131.57	\$107.51	\$66.64	\$115.15	13%	\$130.12
83	Springfield, MO	—	\$132.29	\$132.17	\$108.07	\$69.47	\$110.50	16.46%	\$128.69
84	Spokane, WA	—	\$141.24	\$126.94	\$108.63	\$74.45	\$112.81	14%	\$128.61
85	Fresno, CA	—	\$129.63	\$140.36	\$110.53	\$71.97	\$113.12	13%	\$127.82
86	Baton Rouge, LA	\$114.49	\$136.49	\$117.07	\$109.53	\$73.15	\$110.15	16%	\$127.77
87	Corpus Christi, TX	—	\$131.16	\$118.90	\$107.64	\$86.56	\$111.06	15%	\$127.73
88	Wichita, KS	\$118.45	\$138.62	\$120.85	\$98.72	\$68.24	\$108.97	15.9%	\$126.30
89	Lexington, KY	\$120.40	\$128.64	\$120.06	\$108.54	\$71.37	\$109.80	13.42%	\$124.54
90	Dayton, OH	\$120.33	\$135.48	\$121.39	\$101.11	\$70.77	\$109.81	13.25%	\$124.36
91	Oklahoma City, OK	\$131.34	\$134.78	\$116.90	\$93.69	\$66.37	\$108.62	13.87%	\$123.69
92	Bakersfield, CA	\$145.74	\$117.12	\$113.51	\$101.24	\$68.04	\$109.13	12%	\$122.23
93	Mobile, AL	\$111.07	\$132.64	\$116.13	\$100.27	\$67.35	\$105.49	14%	\$120.26
94	Akron, OH	—	\$131.68	\$126.27	\$98.03	\$60.83	\$104.20	15.25%	\$120.09
95	Roanoke, VA	—	\$122.12	\$118.48	\$107.29	\$71.45	\$104.83	13.5%	\$118.99
96	Norfolk, VA	\$113.16	\$128.79	\$110.14	\$96.82	\$58.67	\$101.51	15.89%	\$117.65
97	Jackson, MS	\$109.77	\$125.98	\$125.66	\$98.02	\$50.62	\$102.01	11.63%	\$113.87
98	Biloxi, MS	\$123.51	\$109.99	\$108.70	\$91.82	\$56.49	\$98.10	12%	\$109.88
99	Tulsa, OK	\$109.21	\$116.26	\$103.10	\$94.38	\$55.25	\$95.64	13%	\$108.07
100	Shreveport, LA	—	\$105.29	\$105.45	\$95.31	\$66.07	\$93.03	13.1%	\$105.22

Rank	City	Daily Full Size Rate	Daily Intermediate Rate	Daily Compact Rate	Average Daily Rate	Average Taxes & Fees	Total
1	New York, NY	\$67.82	\$53.34	\$50.57	\$57.24	35.75%	\$77.70
2	Newark, NJ	\$49.62	\$45.47	\$45.59	\$46.90	36.17%	\$63.86
3	Boston, MA	\$42.08	\$37.31	\$35.62	\$38.33	60.54%	\$61.54
4	Los Angeles, CA	\$36.63	\$34.35	\$52.04	\$41.01	45.62%	\$59.72
5	Rochester, MN	\$37.83	\$34.20	\$34.10	\$35.38	67.91%	\$59.40
6	White Plains, NY	\$45.98	\$43.12	\$39.43	\$42.84	30.21%	\$55.79
7	Omaha, NE	\$36.57	\$34.65	\$32.23	\$34.48	61.05%	\$55.54
8	San Antonio, TX	\$38.86	\$34.66	\$31.71	\$35.08	57.51%	\$55.25
9	Phoenix, AZ	\$37.79	\$33.01	\$31.58	\$34.13	61.01%	\$54.95
10	Chicago, IL	\$37.77	\$35.05	\$34.86	\$35.89	51.4%	\$54.34
11	Little Rock, AR	\$41.24	\$34.85	\$35.53	\$37.21	45.39%	\$54.09
12	Birmingham, AL	\$37.46	\$35.92	\$32.35	\$35.24	50.9%	\$53.18
13	San Francisco, CA	\$36.00	\$34.69	\$30.86	\$33.85	55.26%	\$52.56
14	Roanoke, VA	\$37.93	\$35.25	\$32.08	\$35.09	49.69%	\$52.52
15	New Orleans, LA	\$39.17	\$34.31	\$36.52	\$36.67	42.97%	\$52.43
16	Madison, WI	\$38.51	\$34.98	\$34.39	\$35.96	44.65%	\$52.02
17	Spokane, WA	\$38.32	\$37.28	\$34.82	\$36.81	40.81%	\$51.83
18	Austin, TX	\$38.99	\$34.39	\$32.92	\$35.43	46.08%	\$51.76
19	Philadelphia, PA	\$39.32	\$37.21	\$36.24	\$37.59	37.59%	\$51.72
20	Kansas City, MO	\$36.77	\$34.13	\$31.76	\$34.22	50.38%	\$51.46
21	Minneapolis, MN	\$38.36	\$34.94	\$32.42	\$35.24	45.38%	\$51.23
22	Dallas, TX	\$37.60	\$34.71	\$33.60	\$35.30	43.5%	\$50.66
23	Oakland, CA	\$40.57	\$33.47	\$31.44	\$35.16	43.51%	\$50.46
24	Santa Barbara, CA	\$35.71	\$31.98	\$31.65	\$33.11	51.88%	\$50.29
25	Houston, TX	\$38.02	\$33.38	\$32.03	\$34.48	44.5%	\$49.82
26	Richmond, VA	\$38.67	\$33.96	\$32.74	\$35.12	41.74%	\$49.78
27	Columbus, OH	\$39.16	\$36.27	\$33.61	\$36.35	36.67%	\$49.67
28	Hartford, CT	\$38.76	\$35.14	\$34.04	\$35.98	36.27%	\$49.03
29	Columbia, SC	\$35.96	\$33.87	\$31.24	\$33.69	44.98%	\$48.85
30	Indianapolis, IN	\$36.84	\$34.36	\$34.01	\$35.07	38.72%	\$48.65
31	San Diego, CA	\$35.45	\$32.38	\$30.95	\$32.93	47.71%	\$48.64
32	Oklahoma City, OK	\$37.15	\$33.55	\$32.89	\$34.53	40.58%	\$48.54
33	Baton Rouge, LA	\$35.12	\$33.48	\$33.89	\$34.16	41.92%	\$48.49
34	Cincinnati, OH	\$38.08	\$35.31	\$33.88	\$35.76	35%	\$48.27
35	Salt Lake City, UT	\$38.53	\$33.40	\$32.50	\$34.81	38.4%	\$48.18
36	Memphis, TN	\$38.18	\$34.48	\$33.24	\$35.30	36.13%	\$48.05
37	Baltimore, MD	\$35.67	\$35.16	\$34.33	\$35.05	36.69%	\$47.91
38	Las Vegas, NV	\$36.96	\$31.98	\$30.09	\$33.01	44.71%	\$47.77
39	Atlanta, GA	\$39.12	\$34.92	\$32.76	\$35.60	34.17%	\$47.76
40	Springfield, MO	\$36.56	\$34.72	\$33.30	\$34.86	36.95%	\$47.74
41	Albuquerque, NM	\$37.85	\$32.08	\$35.42	\$35.12	35.84%	\$47.70
42	El Paso, TX	\$36.59	\$33.79	\$32.81	\$34.40	38.62%	\$47.68
43	Cleveland, OH	\$38.75	\$34.15	\$32.03	\$34.98	36.19%	\$47.64
43	Fort Wayne, IN	\$39.62	\$33.97	\$34.48	\$36.02	32.24%	\$47.64
45	Denver, CO	\$39.87	\$35.12	\$32.38	\$35.79	33.09%	\$47.63
46	Buffalo, NY	\$40.30	\$36.05	\$35.32	\$37.23	27.5%	\$47.46
47	Harrisburg, PA	\$38.89	\$33.39	\$33.69	\$35.32	34.27%	\$47.43
48	Portland, OR	\$38.21	\$31.01	\$30.23	\$33.15	43.03%	\$47.42
49	Raleigh, NC	\$37.45	\$32.99	\$31.89	\$34.11	38.68%	\$47.30
50	Tallahassee, FL	\$40.53	\$32.86	\$30.85	\$34.74	35.45%	\$47.06

Rank	City	Daily Full Size Rate	Daily Intermediate Rate	Daily Compact Rate	Average Daily Rate	Average Taxes & Fees	Total
51	Pittsburgh, PA	\$40.34	\$34.90	\$32.08	\$35.77	31.43%	\$47.02
52	Charlotte, NC	\$38.51	\$34.62	\$32.15	\$35.09	33.94%	\$47.00
53	Des Moines, IA	\$36.48	\$34.74	\$33.07	\$34.76	34.8%	\$46.86
54	Charleston, WV	\$39.46	\$33.85	\$28.62	\$33.98	37.84%	\$46.83
55	Seattle, WA	\$35.62	\$33.83	\$31.37	\$33.60	38.91%	\$46.68
56	Tucson, AZ	\$36.78	\$33.17	\$30.34	\$33.43	39.43%	\$46.61
57	Norfolk, VA	\$35.95	\$33.03	\$32.81	\$33.93	36.59%	\$46.35
58	St. Louis, MO	\$37.19	\$35.19	\$33.77	\$35.38	30.61%	\$46.21
59	Chattanooga, TN	\$36.99	\$32.38	\$33.68	\$34.35	34.32%	\$46.14
60	Albany, NY	\$40.11	\$35.61	\$33.45	\$36.39	26.68%	\$46.10
61	Peoria, IL	\$39.07	\$34.94	\$30.06	\$34.69	29.06%	\$46.06
62	Dayton, OH	\$36.49	\$34.51	\$32.77	\$34.59	33.07%	\$46.03
63	Milwaukee, WI	\$38.21	\$34.76	\$33.67	\$35.55	29.41%	\$46.00
64	Rochester, NY	\$38.96	\$35.36	\$34.39	\$36.24	26.68%	\$45.91
65	Miami, FL	\$37.85	\$32.39	\$30.39	\$33.54	36.43%	\$45.76
66	Jackson, MS	\$39.78	\$33.83	\$33.62	\$35.74	28%	\$45.75
67	Tulsa, OK	\$35.51	\$32.52	\$32.85	\$33.63	35.45%	\$45.55
68	Corpus Christi, TX	\$34.78	\$33.53	\$30.64	\$32.98	37.91%	\$45.49
69	Nashville, TN	\$36.89	\$34.28	\$32.43	\$34.53	31.64%	\$45.46
70	Wichita, KS	\$35.63	\$31.95	\$30.62	\$32.74	37.51%	\$45.02
71	Detroit, MI	\$38.02	\$33.45	\$34.76	\$35.41	26.8%	\$44.90
72	San Jose, CA	\$36.14	\$33.20	\$30.83	\$33.39	34.35%	\$44.86
73	Toledo, OH	\$39.88	\$34.77	\$31.37	\$35.34	26.79%	\$44.80
74	Mobile, AL	\$34.67	\$33.26	\$33.79	\$33.91	32.01%	\$44.76
75	Syracuse, NY	\$36.41	\$34.22	\$35.07	\$35.23	26.69%	\$44.64
76	Fresno, CA	\$38.97	\$32.58	\$31.65	\$34.40	29.68%	\$44.61
77	Charleston, SC	\$38.12	\$34.45	\$30.31	\$34.29	29.76%	\$44.50
78	Lexington, KY	\$37.36	\$33.15	\$30.66	\$33.73	31.83%	\$44.46
79	Sarasota, FL	\$35.25	\$33.47	\$31.36	\$33.36	33.14%	\$44.42
80	Shreveport, LA	\$39.19	\$33.01	\$32.93	\$35.04	26.56%	\$44.35
81	Washington, DC	\$38.14	\$32.96	\$33.61	\$34.90	26.85%	\$44.27
82	Greensboro, NC	\$34.12	\$32.26	\$30.64	\$32.34	35.78%	\$43.91
83	Louisville, KY	\$37.21	\$33.68	\$32.66	\$34.52	26.56%	\$43.68
84	Akron, OH	\$38.80	\$34.98	\$31.59	\$35.12	23.74%	\$43.46
85	Fort Lauderdale, FL	\$37.40	\$33.57	\$31.19	\$34.05	27.19%	\$43.31
86	Knoxville, TN	\$37.32	\$32.56	\$32.20	\$34.03	26.8%	\$43.15
87	Tampa, FL	\$36.26	\$32.42	\$30.16	\$32.95	30.16%	\$42.89
88	Jacksonville, FL	\$36.41	\$32.91	\$31.15	\$33.49	27.9%	\$42.84
89	Grand Rapids, MI	\$36.25	\$33.77	\$33.39	\$34.47	23.69%	\$42.64
90	Sacramento, CA	\$39.48	\$32.54	\$30.58	\$34.20	24.66%	\$42.63
91	Greenville, SC	\$37.14	\$32.32	\$32.48	\$33.98	24.97%	\$42.47
92	Savannah, GA	\$35.66	\$31.48	\$29.51	\$32.21	31.6%	\$42.39
93	Allentown, PA	\$35.29	\$32.24	\$33.05	\$33.52	25.03%	\$41.91
94	Honolulu, HI	\$35.43	\$29.06	\$28.39	\$30.96	33.84%	\$41.43
95	Anaheim, CA	\$32.67	\$32.96	\$32.38	\$32.67	26.57%	\$41.36
96	Biloxi, MS	\$36.20	\$27.54	\$28.21	\$30.65	30.75%	\$40.07
97	Providence, RI	\$36.68	\$34.22	\$34.54	\$35.15	13.7%	\$39.96
98	Bakersfield, CA	\$36.42	\$31.54	\$27.68	\$31.88	24.33%	\$39.64
99	Orlando, FL	\$35.14	\$30.98	\$30.61	\$32.24	21.84%	\$39.29
100	Wilmington, DE	\$31.31	\$30.87	\$32.91	\$31.70	11.69%	\$35.40

U.S. MEALS DETAIL

Rank	City	Breakfast	Lunch	Dinner	Total
1	New York, NY	\$25.77	\$37.53	\$81.55	\$144.85
2	Honolulu, HI	\$23.59	\$18.75	\$83.95	\$126.29
3	Madison, WI	\$18.93	\$21.30	\$80.69	\$120.92
4	San Francisco, CA	\$24.94	\$18.46	\$75.82	\$119.22
5	San Jose, CA	\$22.49	\$25.27	\$70.69	\$118.45
6	Indianapolis, IN	\$15.56	\$22.67	\$79.71	\$117.94
7	Seattle, WA	\$25.40	\$18.14	\$74.30	\$117.84
8	Chicago, IL	\$20.97	\$29.93	\$65.43	\$116.33
9	Miami, FL	\$20.10	\$31.74	\$62.95	\$114.80
10	Santa Barbara, CA	\$22.08	\$19.84	\$72.34	\$114.25
11	Denver, CO	\$20.73	\$17.30	\$74.88	\$112.91
12	Washington, DC	\$19.63	\$18.67	\$74.52	\$112.81
13	Oakland, CA	\$17.99	\$26.17	\$67.50	\$111.66
13	Providence, RI	\$16.16	\$35.22	\$60.28	\$111.66
15	Hartford, CT	\$19.08	\$22.60	\$69.36	\$111.05
16	Charleston, WV	\$19.07	\$16.71	\$74.34	\$110.12
17	Portland, OR	\$19.34	\$25.91	\$64.58	\$109.82
18	Boston, MA	\$20.61	\$20.64	\$67.90	\$109.15

Rank	City	Breakfast	Lunch	Dinner	Total
19	Minneapolis, MN	\$21.28	\$19.33	\$66.78	\$107.39
20	Baltimore, MD	\$18.89	\$23.88	\$64.53	\$107.30
21	Houston, TX	\$18.72	\$19.02	\$69.13	\$106.87
22	Cincinnati, OH	\$16.08	\$24.18	\$66.39	\$106.65
23	Columbus, OH	\$17.40	\$22.48	\$65.67	\$105.55
24	Austin, TX	\$15.18	\$28.15	\$60.33	\$103.66
25	Charlotte, NC	\$18.20	\$22.18	\$63.26	\$103.64
26	Atlanta, GA	\$20.04	\$17.85	\$65.33	\$103.22
27	Sacramento, CA	\$23.68	\$19.13	\$59.89	\$102.70
28	San Diego, CA	\$20.80	\$25.00	\$56.72	\$102.52
29	Memphis, TN	\$17.70	\$20.25	\$64.50	\$102.45
30	Dallas, TX	\$17.34	\$18.55	\$66.15	\$102.04
31	Milwaukee, WI	\$16.00	\$24.40	\$61.46	\$101.86
32	Oklahoma City, OK	\$15.16	\$25.82	\$58.55	\$99.53
33	White Plains, NY	\$15.65	\$17.31	\$66.41	\$99.37
34	Fort Lauderdale, FL	\$15.96	\$18.33	\$64.38	\$98.67
35	Tulsa, OK	\$14.50	\$28.23	\$54.82	\$97.55
36	Chattanooga, TN	\$16.66	\$17.77	\$62.37	\$96.80

Rank	City	Breakfast	Lunch	Dinner	Total
37	Akron, OH	\$14.20	\$15.36	\$67.13	\$96.69
38	Detroit, MI	\$16.77	\$18.11	\$61.77	\$96.65
39	Greensboro, NC	\$16.80	\$17.69	\$60.90	\$95.39
40	Anaheim, CA	\$19.35	\$18.83	\$57.11	\$95.29
41	Syracuse, NY	\$17.36	\$24.34	\$52.70	\$94.40
42	Kansas City, MO	\$16.35	\$27.03	\$50.46	\$93.84
43	Los Angeles, CA	\$22.28	\$19.45	\$51.79	\$93.52
44	Newark, NJ	\$19.21	\$16.88	\$57.35	\$93.44
45	Orlando, FL	\$19.76	\$15.91	\$57.74	\$93.41
46	Birmingham, AL	\$16.72	\$16.22	\$60.05	\$92.99
47	Harrisburg, PA	\$17.32	\$18.78	\$56.30	\$92.40
48	Omaha, NE	\$15.71	\$21.72	\$54.96	\$92.39
49	Baton Rouge, LA	\$13.71	\$25.06	\$53.61	\$92.38
50	Fresno, CA	\$19.24	\$20.33	\$52.67	\$92.24
51	Rochester, MN	\$17.20	\$19.04	\$55.51	\$91.75
52	Little Rock, AR	\$17.11	\$20.86	\$53.22	\$91.19
53	Jacksonville, FL	\$17.64	\$22.63	\$50.70	\$90.97
54	St. Louis, MO	\$16.10	\$13.78	\$61.02	\$90.90

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Rank	City	Breakfast	Lunch	Dinner	Total
55	Columbia, SC	\$14.92	\$16.97	\$58.98	\$90.87
56	Roanoke, VA	\$17.73	\$21.59	\$51.36	\$90.68
57	Wilmington, DE	\$15.16	\$18.62	\$55.86	\$89.64
58	Albany, NY	\$14.06	\$17.66	\$57.61	\$89.33
59	Cleveland, OH	\$16.79	\$17.48	\$54.46	\$88.73
60	Phoenix, AZ	\$19.00	\$17.15	\$52.45	\$88.60
61	Philadelphia, PA	\$18.54	\$19.00	\$50.51	\$88.06
62	Mobile, AL	\$15.28	\$21.54	\$51.04	\$87.86
63	Dayton, OH	\$15.11	\$16.84	\$55.65	\$87.60
64	Savannah, GA	\$15.66	\$17.25	\$53.88	\$86.79
65	New Orleans, LA	\$19.67	\$18.34	\$48.67	\$86.68
66	Spokane, WA	\$18.68	\$18.15	\$49.83	\$86.66
67	Pittsburgh, PA	\$17.88	\$18.58	\$50.04	\$86.50
68	Rochester, NY	\$17.72	\$17.34	\$51.10	\$86.16
69	Shreveport, LA	\$15.63	\$14.78	\$55.64	\$86.05
70	Las Vegas, NV	\$18.70	\$15.18	\$52.02	\$85.91
71	Tallahassee, FL	\$14.73	\$16.50	\$54.34	\$85.57
72	Sarasota, FL	\$17.46	\$17.78	\$50.24	\$85.48

Rank	City	Breakfast	Lunch	Dinner	Total
73	Louisville, KY	\$14.81	\$17.96	\$51.70	\$84.47
74	Albuquerque, NM	\$19.82	\$19.42	\$45.17	\$84.41
75	Buffalo, NY	\$17.60	\$16.76	\$49.93	\$84.29
76	Charleston, SC	\$14.68	\$16.15	\$53.31	\$84.14
77	Greenville, SC	\$14.26	\$19.90	\$49.95	\$84.11
78	Raleigh, NC	\$16.04	\$18.59	\$49.03	\$83.67
79	Salt Lake City, UT	\$13.64	\$20.43	\$49.47	\$83.54
80	Knoxville, TN	\$14.63	\$15.63	\$53.27	\$83.53
81	Toledo, OH	\$17.20	\$17.97	\$48.18	\$83.35
82	El Paso, TX	\$14.58	\$17.80	\$50.63	\$83.01
83	Des Moines, IA	\$15.99	\$16.36	\$50.55	\$82.90
84	Tucson, AZ	\$15.40	\$14.67	\$51.10	\$81.17
85	Peoria, IL	\$16.97	\$14.40	\$49.69	\$81.06
86	Norfolk, VA	\$14.26	\$23.90	\$42.50	\$80.66
87	Springfield, MO	\$14.56	\$14.52	\$51.40	\$80.48
88	Bakersfield, CA	\$16.76	\$15.10	\$48.52	\$80.38
89	Richmond, VA	\$17.13	\$17.94	\$44.34	\$79.41
90	Fort Wayne, IN	\$15.31	\$14.91	\$48.89	\$79.11

Rank	City	Breakfast	Lunch	Dinner	Total
91	Biloxi/Gulfport, MS	\$15.07	\$17.81	\$46.06	\$78.94
92	Allentown, PA	\$14.30	\$14.92	\$49.47	\$78.69
93	Lexington, KY	\$15.66	\$14.05	\$48.15	\$77.86
94	San Antonio, TX	\$16.74	\$16.38	\$44.39	\$77.51
95	Wichita, KS	\$15.71	\$15.31	\$45.47	\$76.49
96	Nashville, TN	\$17.36	\$14.51	\$44.52	\$76.39
97	Jackson, MS	\$13.62	\$16.88	\$43.66	\$74.16
98	Tampa, FL	\$13.75	\$16.41	\$43.34	\$73.50
99	Corpus Christi, TX	\$14.24	\$14.53	\$44.42	\$73.19
100	Grand Rapids, MI	\$17.98	\$15.42	\$34.05	\$67.45

Breakfast is based on an egg entree (omelet, benedict, etc.) with fruit and coffee or juice. Lunch is an entree-style salad or sandwich, pizza, burrito or wrap with fruit; fries or chips; and nonalcoholic beverage. Dinner is a steak, pasta or raw or cooked fish entree; small salad; cheese tray or dessert; and glass of wine. Researchers surveyed restaurants in October and November 2018 (see page 5). Sample U.S. breakfast chains include Denny's, IHOP and Starbucks. Sample lunch chains include Chili's, Panera and Bonefish Grill. Sample dinner chains include Fogo de Chao, The Cheesecake Factory & The Capital Grille.






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SOURCE: Dinova & GBTA Foundation
The Business of Business Dining - Research Conducted in March 2018

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Rank	City	Luxury ADR	Upper-Upscale ADR	Upscale ADR	Midscale ADR	Economy ADR	Total
1	London, GBR	\$437.39	\$312.55	\$260.13	\$207.53	\$200.60	\$283.64
2	Tel Aviv, ISR	\$470.79	\$282.54	\$275.04	\$178.07	\$187.44	\$278.78
3	Geneva, CHE	\$367.42	\$290.76	\$226.19	\$206.07	—	\$272.61
4	Paris, FRA	\$503.42	\$293.46	\$227.92	\$181.83	\$118.63	\$265.05
5	Tokyo, JPN	\$350.38	\$309.94	\$226.36	\$173.49	\$190.18	\$250.07
6	Zurich, CHE	\$308.18	\$269.17	\$227.30	\$174.11	\$185.91	\$232.93
7	Kuwait City, KWT	\$327.62	\$320.34	\$220.80	\$173.19	\$120.04	\$232.40
8	Riyadh, SAU	\$369.89	\$211.32	\$200.52	\$202.79	\$172.14	\$231.33
9	San Juan, PRI	\$400.84	\$165.18	\$160.12	\$191.21	—	\$229.34
10	Copenhagen, DNK	\$375.70	\$288.14	\$178.88	\$180.69	\$118.69	\$228.42
11	Luxembourg, LUX	\$339.17	\$272.63	\$199.99	\$162.23	\$152.35	\$225.27
12	Milan, ITA	\$426.28	\$225.39	\$210.01	\$134.59	\$109.67	\$221.19
13	Hong Kong, HKG	\$324.74	\$267.72	\$216.87	\$141.36	\$144.70	\$219.08
14	Athens, GRC	\$358.29	\$190.50	\$172.25	\$146.11	—	\$216.79
15	Osaka-Kobe, JPN	\$301.20	\$227.29	\$181.67	\$215.03	\$146.52	\$214.34
16	Taipei, TWN	\$351.58	\$229.39	\$163.12	\$143.80	\$171.87	\$211.95
17	Sydney, AUS	\$272.38	\$262.92	\$219.62	\$157.22	\$136.97	\$209.82
18	Munich, DEU	\$381.09	\$224.74	\$179.39	\$123.95	\$129.64	\$207.76
19	Amsterdam, NLD	\$307.33	\$221.06	\$213.12	\$141.44	\$136.81	\$203.95
20	Vienna, AUT	\$447.39	\$212.22	\$139.81	\$107.21	\$110.67	\$203.46
21	Helsinki, FIN	\$329.16	\$214.84	\$162.22	\$91.33	—	\$199.39
22	Lima, PER	\$288.80	\$226.63	\$164.88	\$169.92	\$145.48	\$199.14
23	Dublin, IRL	\$266.18	\$232.99	\$199.50	\$170.52	\$123.34	\$198.51
24	Edinburgh, GBR	\$275.11	\$196.45	\$186.01	\$133.46	—	\$197.76
25	Kiev, UKR	\$277.99	\$235.14	\$153.25	\$169.13	\$152.88	\$197.68
26	Rome, ITA	\$285.34	\$204.85	\$193.55	\$136.16	\$150.95	\$194.17
27	Basel, CHE	\$297.31	\$214.69	\$204.77	\$137.88	\$110.04	\$192.94
28	Barcelona, ESP	\$264.81	\$215.08	\$185.99	\$129.88	\$156.62	\$190.48
29	Nice, FRA	\$238.53	\$252.23	\$185.20	\$152.10	\$120.81	\$189.77
30	Brussels, BEL	\$254.03	\$214.63	\$178.36	\$146.12	\$150.18	\$188.66
31	Auckland, NZL	\$291.98	\$186.17	\$182.42	\$184.37	\$86.19	\$186.23
32	Nairobi, KEN	\$219.60	\$159.26	\$193.06	\$169.82	—	\$185.44
33	Oslo, NOR	\$234.65	\$195.84	\$175.74	\$132.18	—	\$184.60
34	Lagos, NGA	\$195.63	\$198.09	\$219.22	\$165.84	\$129.81	\$181.72
35	Frankfurt, DEU	\$183.93	\$237.22	\$213.55	\$131.32	\$140.00	\$181.20
36	Madrid, ESP	\$299.40	\$190.51	\$173.73	\$137.29	\$98.03	\$179.79
37	Lyon, FRA	\$273.88	\$221.99	\$163.49	\$125.47	\$105.33	\$178.03
38	Cologne, DEU	\$316.02	\$205.68	\$159.45	\$104.56	\$99.40	\$177.02
39	Muscat, OMN	\$239.62	\$171.63	\$144.81	\$145.03	—	\$175.27
40	Abu Dhabi, ARE	\$271.74	\$190.69	\$192.91	\$142.23	\$77.16	\$174.95
41	Melbourne, AUS	\$241.93	\$210.33	\$175.17	\$108.94	\$137.87	\$174.85
42	Vancouver, CAN	\$268.67	\$179.10	\$193.90	\$107.77	\$121.94	\$174.28
43	Stockholm, SWE	\$269.43	\$211.74	\$147.45	\$127.64	\$110.21	\$173.29
44	The Hague, NLD	\$237.73	\$201.57	\$153.07	\$139.28	\$131.85	\$172.70
45	Bogota, COL	\$237.51	\$194.11	\$124.55	\$123.43	—	\$169.90
46	Cape Town, ZAF	\$295.26	\$170.31	\$145.31	\$97.96	\$133.72	\$168.51
47	Buenos Aires, ARG	\$223.00	\$212.49	\$153.05	\$145.01	\$103.77	\$167.47
48	St. Petersburg, RUS	\$194.52	\$141.45	\$128.25	\$199.76	—	\$166.00
49	Duesseldorf, DEU	\$232.83	\$197.79	\$159.14	\$120.17	\$118.52	\$165.69
50	Lisbon, PRT	\$278.77	\$178.79	\$147.77	\$122.92	\$99.49	\$165.55

Rank	City	Luxury ADR	Upper-Upscale ADR	Upscale ADR	Midscale ADR	Economy ADR	Total
51	Singapore, SGP	\$230.45	\$201.03	\$169.54	\$129.36	\$91.31	\$164.34
52	Moscow, RUS	\$306.27	\$155.43	\$111.69	\$83.58	—	\$164.24
53	Stavanger, NOR	\$172.94	\$186.95	\$158.33	\$152.81	\$140.70	\$162.35
54	Istanbul, TUR	\$302.28	\$137.05	\$103.13	\$105.34	—	\$161.95
55	San Salvador, SLV	\$207.92	\$188.13	\$157.65	\$140.40	\$115.02	\$161.82
56	Toronto, CAN	\$227.73	\$193.58	\$157.87	\$116.31	\$106.66	\$160.43
57	Johannesburg, ZAF	\$264.21	\$179.72	\$129.42	\$120.19	\$106.04	\$159.92
58	Mexico City, MEX	\$249.47	\$189.08	\$130.86	\$87.24	\$136.25	\$158.58
59	Stuttgart, DEU	\$190.87	\$192.38	\$162.76	\$108.54	\$131.32	\$157.17
60	Dubai, ARE	\$258.77	\$180.56	\$157.43	\$104.31	\$84.60	\$157.13
61	Prague, CZE	\$251.01	\$155.69	\$136.63	\$118.80	\$120.22	\$156.47
62	Santiago, CHL	\$282.81	\$181.49	\$152.12	\$90.78	\$74.38	\$156.31
63	Hamburg, DEU	\$228.53	\$177.26	\$137.93	\$122.44	\$100.45	\$153.32
64	Shanghai, CHN	\$194.99	\$162.75	\$146.65	\$128.53	\$115.38	\$149.66
65	Sao Paulo, BRA	\$213.95	\$165.08	\$133.56	\$103.35	\$131.91	\$149.57
66	Glasgow, GBR	\$207.96	\$164.31	\$158.36	\$106.92	\$98.12	\$147.13
67	San Jose, CRI	\$229.35	\$161.81	\$128.93	\$125.58	\$86.98	\$146.53
68	Hanoi, VNM	\$159.92	\$150.53	\$161.45	\$136.74	\$120.01	\$145.73
69	Antwerp, BEL	\$189.84	\$202.27	\$140.87	\$105.45	\$78.36	\$143.36
70	Bangkok, THA	\$197.58	\$147.72	\$136.25	\$113.51	\$120.03	\$143.02
71	Rotterdam, NLD	\$143.26	\$197.05	\$126.51	\$132.45	\$106.30	\$141.11
72	Rio De Janeiro, BRA	\$327.10	\$172.86	\$82.81	\$71.56	\$49.53	\$140.77
73	Birmingham, GBR	\$204.98	\$150.80	\$138.48	\$93.54	\$114.51	\$140.46
74	Berlin, DEU	\$202.32	\$171.70	\$159.91	\$72.43	\$93.22	\$139.91
75	Montreal, CAN	\$157.25	\$160.61	\$149.89	\$115.36	\$112.95	\$139.21
76	Budapest, HUN	\$200.56	\$174.19	\$119.06	\$87.68	\$113.38	\$138.98
77	Bratislava, SVK	\$174.59	\$179.29	\$113.50	\$105.47	\$115.79	\$137.73
78	Beijing, CHN	\$181.03	\$145.31	\$140.69	\$126.67	\$87.81	\$136.30
79	Cairo, EGY	\$212.66	\$143.54	\$107.49	\$100.42	\$108.20	\$134.46
80	Ottawa, CAN	\$192.09	\$161.67	\$127.44	\$107.20	\$83.79	\$134.44
81	Manchester, GBR	\$94.39	\$178.35	\$167.10	\$125.21	\$105.75	\$134.16
82	Seoul, KOR	\$197.19	\$183.11	\$138.28	\$110.56	\$39.74	\$133.78
83	Manila, PHL	\$221.87	\$176.47	\$102.73	\$84.31	\$82.90	\$133.65
84	Panama City, PAN	\$162.73	\$155.13	\$137.51	\$106.14	\$96.37	\$131.58
85	Doha, QAT	\$159.84	\$173.07	\$120.75	\$110.46	\$86.51	\$130.13
86	Grenoble, FRA	\$203.81	\$143.42	\$100.26	\$118.11	\$81.68	\$129.45
87	Jakarta, IDN	\$165.91	\$135.01	\$117.46	\$82.31	\$131.33	\$126.40
88	Bucharest, ROU	\$152.75	\$140.07	\$121.44	\$90.07	—	\$126.08
89	Mumbai, IND	\$198.42	\$144.05	\$134.57	\$70.08	\$81.27	\$125.68
90	Calgary, CAN	\$181.60	\$150.54	\$114.65	\$98.71	\$80.56	\$125.21
91	Shenzhen, CHN	\$161.24	\$156.19	\$125.82	\$82.11	\$94.32	\$123.93
92	Quito, ECU	\$178.19	\$139.13	\$118.77	\$99.27	\$77.51	\$122.57
93	Guangzhou, CHN	\$162.93	\$187.61	\$116.53	\$67.06	\$73.19	\$121.47
94	Guatemala City, GTM	\$156.67	\$129.11	\$120.44	\$86.41	\$105.21	\$119.57
95	New Delhi, IND	\$186.11	\$136.29	\$109.65	\$81.94	\$65.93	\$115.98
96	Warsaw, POL	\$157.79	\$160.78	\$123.71	\$80.48	\$46.82	\$113.92
97	Bangalore, IND	\$158.80	\$137.67	\$102.70	\$85.58	\$64.70	\$109.89
98	Guayaquil, ECU	\$152.72	\$123.68	\$107.75	\$78.39	\$75.64	\$107.64
99	Kuala Lumpur, MYS	\$136.53	\$109.72	\$96.68	\$72.70	—	\$103.91
100	Tianjin, CHN	\$113.69	\$84.28	\$83.81	\$72.12	—	\$88.47

Rank	City	Breakfast	Lunch	Dinner	Total
1	Paris, FRA	\$35.70	\$51.51	\$76.51	\$163.72
2	Geneva, CHE	\$37.00	\$43.83	\$81.00	\$161.83
3	Shanghai, CHN	\$30.40	\$46.06	\$83.13	\$159.59
4	Zurich, CHE	\$31.00	\$48.00	\$78.75	\$157.75
5	Seoul, KOR	\$34.43	\$56.04	\$60.51	\$150.98
6	Riyadh, SAU	\$32.60	\$54.13	\$62.02	\$148.75
7	Hong Kong, HKG	\$30.37	\$43.69	\$73.42	\$147.48
8	London, GBR	\$38.36	\$47.54	\$61.17	\$147.07
9	Muscat, OMN	\$42.92	\$51.95	\$52.08	\$146.95
10	Tokyo, JPN	\$27.68	\$37.19	\$79.71	\$144.58
11	Abu Dhabi, ARE	\$36.78	\$50.41	\$55.86	\$143.05
12	Tel Aviv, ISR	\$31.56	\$44.12	\$64.12	\$139.80
13	Brussels, BEL	\$28.78	\$37.50	\$73.10	\$139.38
14	Rome, ITA	\$33.72	\$51.80	\$48.95	\$134.47
15	Doha, QAT	\$28.39	\$40.98	\$65.02	\$134.39
16	Stavanger, NOR	\$22.77	\$41.63	\$68.80	\$133.20
17	Copenhagen, DNK	\$28.25	\$45.65	\$56.88	\$130.78
18	Basel, CHE	\$27.17	\$35.00	\$66.33	\$128.50
19	Oslo, NOR	\$29.75	\$44.34	\$53.82	\$127.91
20	Amsterdam, NLD	\$30.88	\$41.85	\$54.55	\$127.28
21	Barcelona, ESP	\$27.14	\$32.02	\$66.65	\$125.81
22	Stockholm, SWE	\$22.69	\$34.10	\$67.09	\$123.88
23	Antwerp, BEL	\$23.86	\$33.72	\$64.20	\$121.78
24	Singapore, SGP	\$27.37	\$36.68	\$55.84	\$119.89
25	Lisbon, PRT	\$30.83	\$41.52	\$46.91	\$119.26
26	Prague, CZE	\$28.36	\$33.71	\$56.68	\$118.75
27	Milan, ITA	\$30.40	\$32.67	\$55.40	\$118.47
28	Helsinki, FIN	\$26.90	\$35.70	\$53.47	\$116.07
29	Dubai, ARE	\$29.65	\$32.86	\$52.29	\$114.80
30	Beijing, CHN	\$19.16	\$32.21	\$62.50	\$113.87
31	Shenzhen, CHN	\$25.85	\$35.68	\$52.24	\$113.77
32	The Hague, NLD	\$25.28	\$33.85	\$54.57	\$113.70
33	Luxembourg, LUX	\$26.99	\$33.56	\$52.99	\$113.54
34	Vienna, AUT	\$29.35	\$39.41	\$43.66	\$112.42
35	Taipei, TWN	\$21.61	\$37.74	\$52.49	\$111.84
36	Madrid, ESP	\$23.36	\$34.38	\$53.50	\$111.24
37	Toronto, CAN	\$18.42	\$27.13	\$64.47	\$110.02
38	Berlin, DEU	\$31.06	\$34.07	\$44.18	\$109.31
39	Cologne, DEU	\$23.10	\$32.19	\$53.98	\$109.27
40	Osaka-Kobe, JPN	\$18.17	\$22.87	\$67.03	\$108.07
41	Athens, GRC	\$27.42	\$32.01	\$47.34	\$106.77
42	Sydney, AUS	\$20.99	\$31.72	\$50.65	\$103.36
43	Rotterdam, NLD	\$26.70	\$33.72	\$42.90	\$103.32
44	Lyon, FRA	\$28.30	\$35.77	\$39.03	\$103.10
45	Bratislava, SVK	\$26.14	\$32.76	\$44.13	\$103.03
46	Kuwait City, KWT	\$20.13	\$35.70	\$47.17	\$103.00
47	Munich, DEU	\$21.67	\$28.41	\$52.25	\$102.33
48	Stuttgart, DEU	\$25.43	\$31.75	\$41.03	\$98.21
49	Nice, FRA	\$25.43	\$32.67	\$39.23	\$97.33
50	Vancouver, CAN	\$16.04	\$21.30	\$59.90	\$97.24
51	Moscow, RUS	\$28.53	\$35.62	\$32.67	\$96.82

Rank	City	Breakfast	Lunch	Dinner	Total
52	Melbourne, AUS	\$18.01	\$24.69	\$53.89	\$96.59
53	Hamburg, DEU	\$26.09	\$29.31	\$41.05	\$96.45
54	Warsaw, POL	\$24.78	\$30.03	\$41.51	\$96.32
55	Frankfurt, DEU	\$29.34	\$26.66	\$40.20	\$96.20
56	Guangzhou, CHN	\$18.98	\$31.97	\$44.30	\$95.25
57	Dublin, IRL	\$19.32	\$26.42	\$48.16	\$93.90
58	Grenoble, FRA	\$17.24	\$25.55	\$50.94	\$93.73
59	Duesseldorf, DEU	\$23.77	\$28.69	\$41.19	\$93.65
60	Birmingham, GBR	\$22.09	\$27.22	\$43.51	\$92.82
61	Budapest, HUN	\$26.88	\$31.37	\$33.81	\$92.06
62	San Juan, PRI	\$19.31	\$24.50	\$43.00	\$86.81
63	Glasgow, GBR	\$17.49	\$22.26	\$46.33	\$86.08
64	Santiago, CHL	\$29.12	\$25.27	\$31.16	\$85.55
65	Guayaquil, ECU	\$18.83	\$28.58	\$37.40	\$84.81
66	Tianjin, CHN	\$19.98	\$28.77	\$35.57	\$84.32
67	Edinburgh, GBR	\$16.14	\$25.67	\$41.27	\$83.08
68	Bangkok, THA	\$21.84	\$26.09	\$34.21	\$82.14
69	Kuala Lumpur, MYS	\$15.41	\$20.20	\$45.26	\$80.87
70	Rio De Janeiro, BRA	\$21.35	\$23.01	\$35.94	\$80.30
71	Manchester, GBR	\$19.51	\$23.05	\$37.56	\$80.12
72	Auckland, NZL	\$12.99	\$19.08	\$47.74	\$79.81
73	Ottawa, CAN	\$17.42	\$23.18	\$39.16	\$79.76
74	Lima, PER	\$16.12	\$22.92	\$40.21	\$79.25
75	Quito, ECU	\$15.58	\$24.03	\$39.62	\$79.23
76	Nairobi, KEN	\$24.43	\$27.47	\$26.62	\$78.52
77	Montreal, CAN	\$14.17	\$20.04	\$44.30	\$78.51
78	New Delhi, IND	\$15.11	\$22.39	\$40.80	\$78.30
79	St. Petersburg, RUS	\$19.29	\$21.85	\$35.03	\$76.17
80	Calgary, CAN	\$17.80	\$21.56	\$36.65	\$76.01
81	Lagos, NGA	\$19.46	\$24.54	\$31.54	\$75.54
82	Bucharest, ROU	\$18.65	\$23.52	\$30.41	\$72.58
83	Panama City, PAN	\$16.50	\$21.33	\$33.50	\$71.33
84	San Jose, CRI	\$15.63	\$23.92	\$30.97	\$70.52
85	Mumbai, IND	\$16.36	\$22.93	\$29.86	\$69.15
86	Guatemala City, GTM	\$15.41	\$20.72	\$31.14	\$67.27
87	San Salvador, SLV	\$10.67	\$18.50	\$34.50	\$63.67
88	Buenos Aires, ARG	\$17.92	\$22.76	\$22.03	\$62.71
89	Sao Paulo, BRA	\$8.16	\$12.19	\$40.33	\$60.68
90	Cape Town, ZAF	\$12.73	\$14.82	\$32.50	\$60.05
91	Mexico City, MEX	\$11.65	\$13.65	\$34.29	\$59.59
92	Hanoi, VNM	\$16.17	\$18.36	\$24.54	\$59.07
93	Jakarta, IDN	\$13.29	\$17.12	\$26.70	\$57.11
94	Bangalore, IND	\$11.74	\$17.32	\$26.34	\$55.40
95	Manila, PHL	\$11.83	\$17.58	\$23.40	\$52.81
96	Johannesburg, ZAF	\$14.14	\$15.90	\$20.34	\$50.38
97	Istanbul, TUR	\$13.03	\$14.80	\$21.84	\$49.67
98	Kiev, UKR	\$14.61	\$15.40	\$19.01	\$49.02
99	Cairo, EGY	\$10.82	\$13.26	\$17.31	\$41.39
100	Bogota, COL	\$9.72	\$12.58	\$18.84	\$41.14

Breakfast is based on continental breakfast and lunch on a sandwich, salad and nonalcoholic drink. Dinner is based on a fish, chicken or beef entree; salad; nonalcoholic drink; and dessert or cheese tray. Researchers surveyed restaurants in October and November 2018 (see page 5).

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